

# Disclaimer

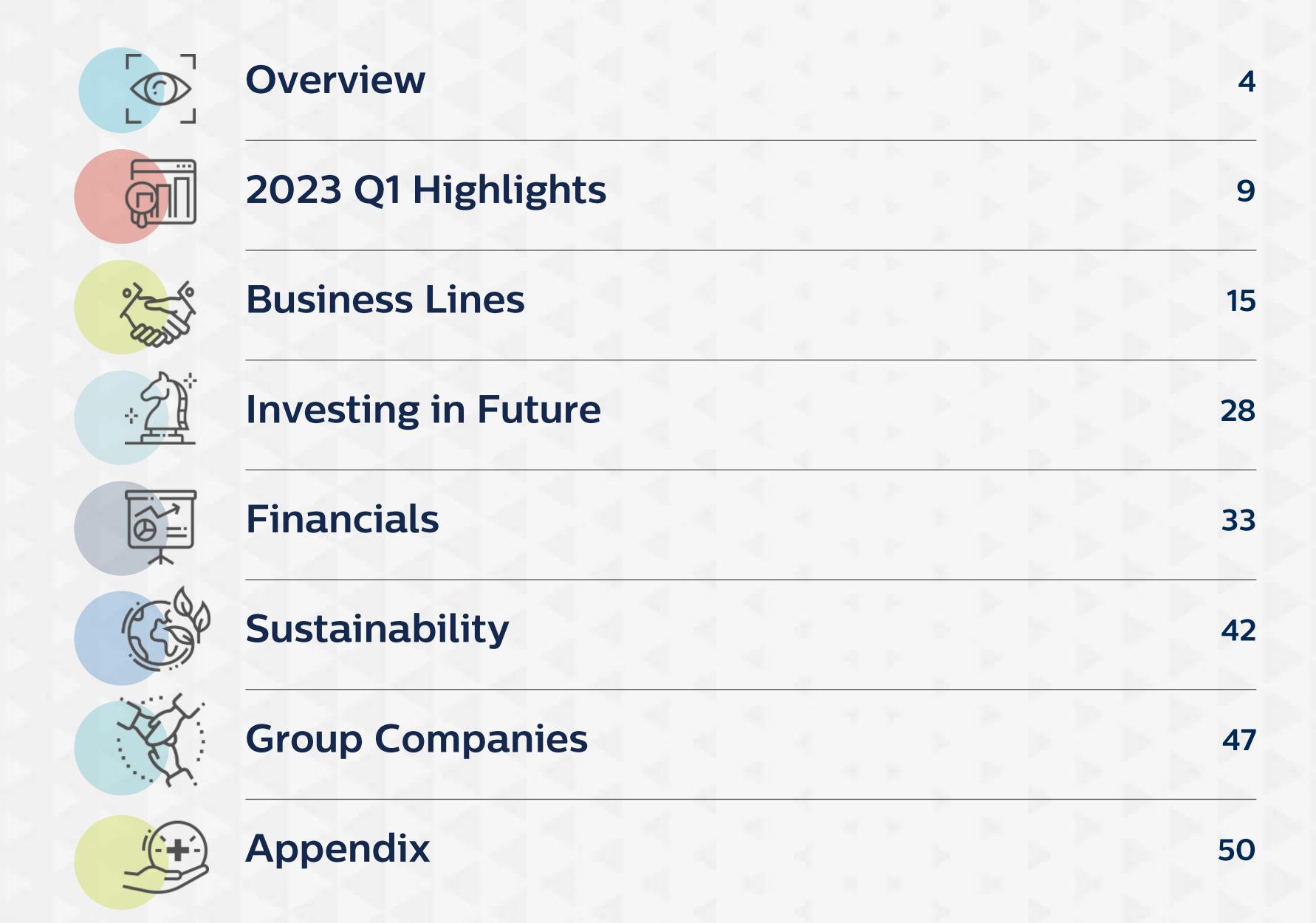
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Note: EBITDA is a non-GAAP financial measure. The EBITDA definition used in this investor presentation includes revenues, cost of sales, marketing, sales and distribution expenses, general administrative expenses, research and development expenses and other operating income/(expense), and income/(expense) from investing activities, but excludes depreciation, amortization and impairment expenses, financial income/(expenses) presented in other operating income/(expenses) (i.e. FX gain/(loss), interest and rediscount income/(expense) on current accounts excluding bank borrowings).





# Agenda





# Türk Telekom Highlights



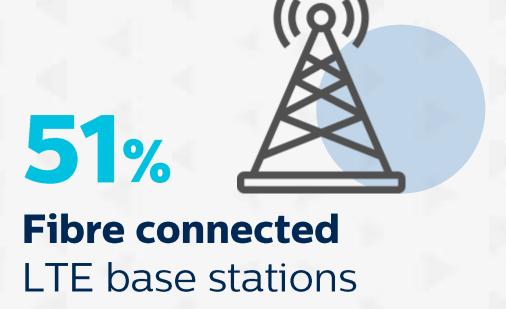
Leading

**Operator in Türkiye** 

Integrated telecom services

Serving 52.5mm
Subscribers







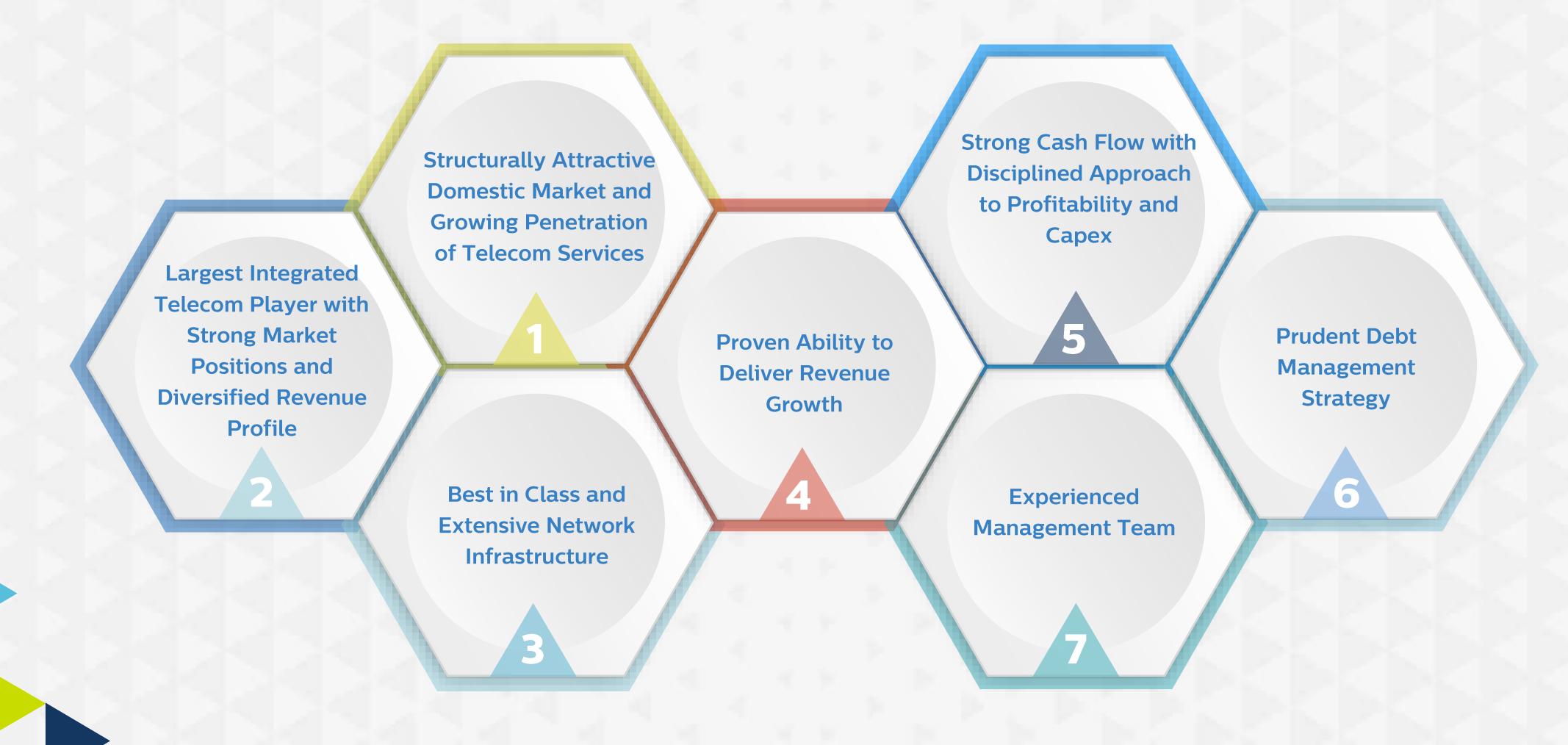








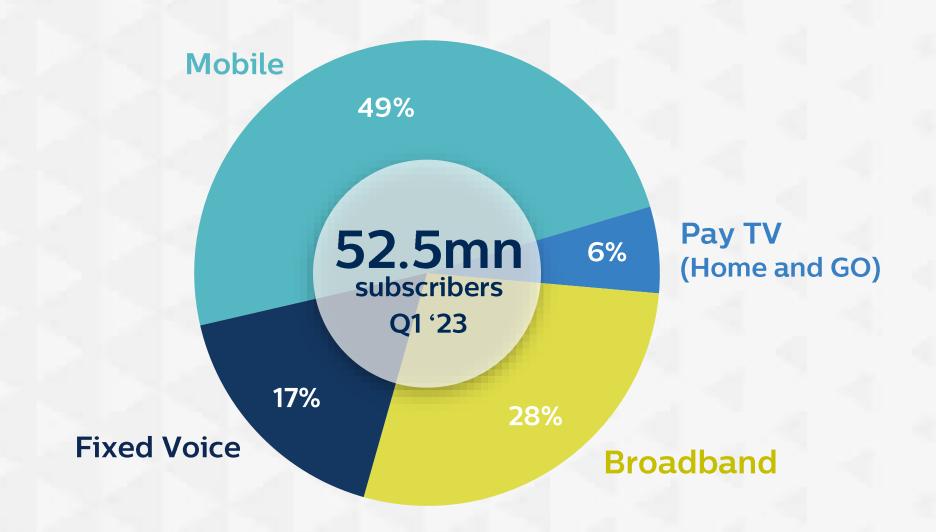
# Creating More Value

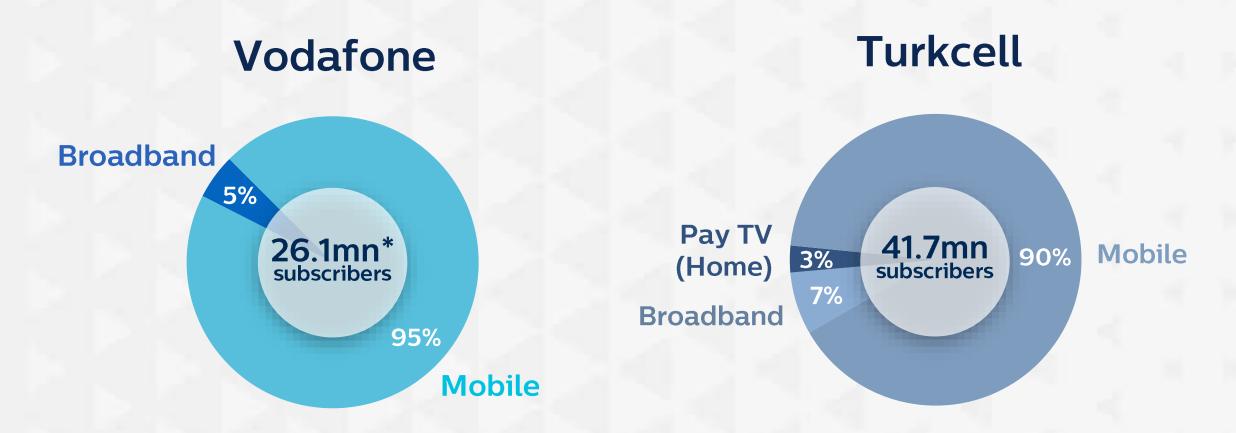


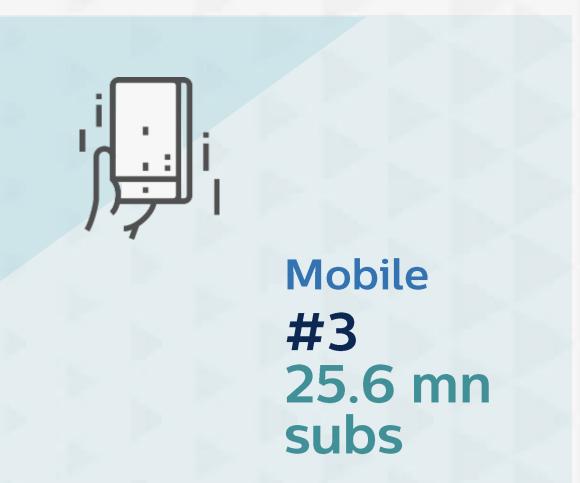


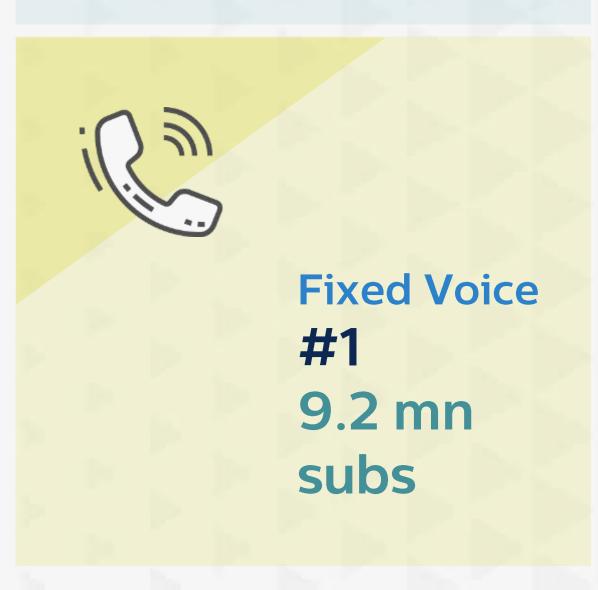
# Diversified Portfolio & Strong Market Position

### **Diversified Subscriber Base**

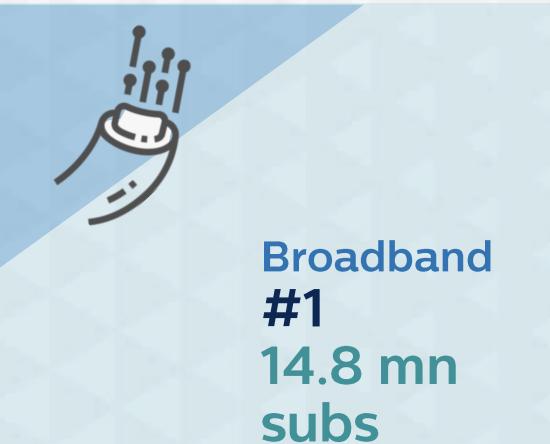








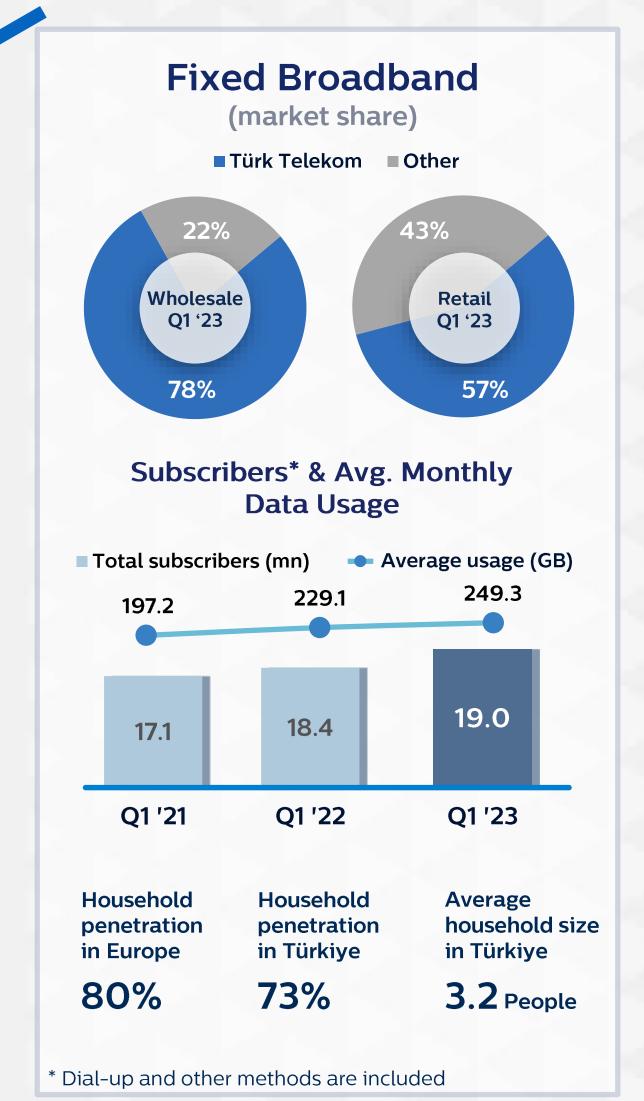
Market share ranks are from the Q1 '23 ICTA report.

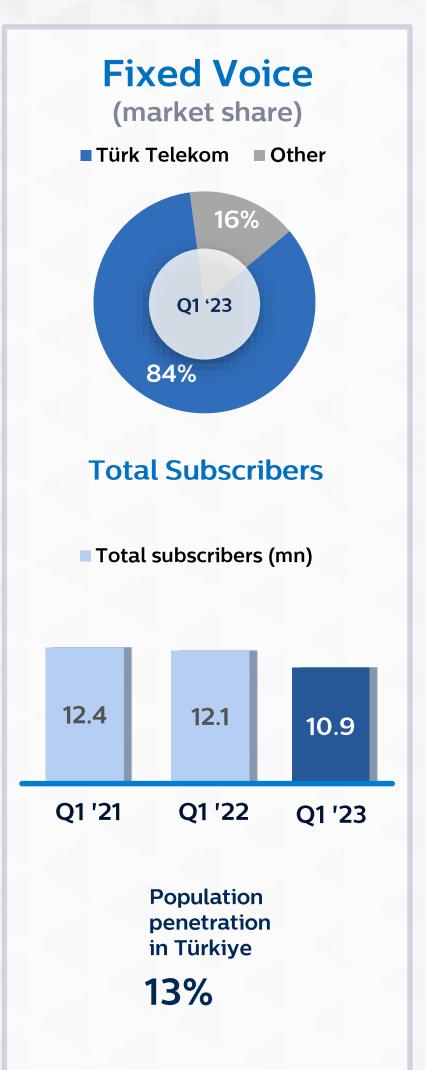


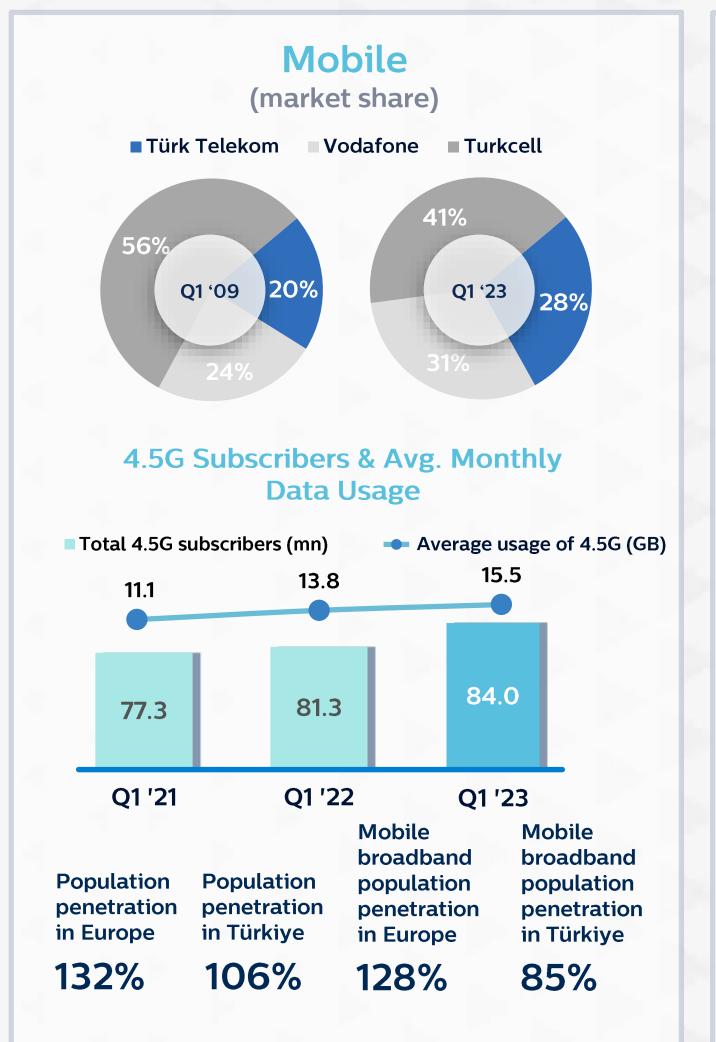


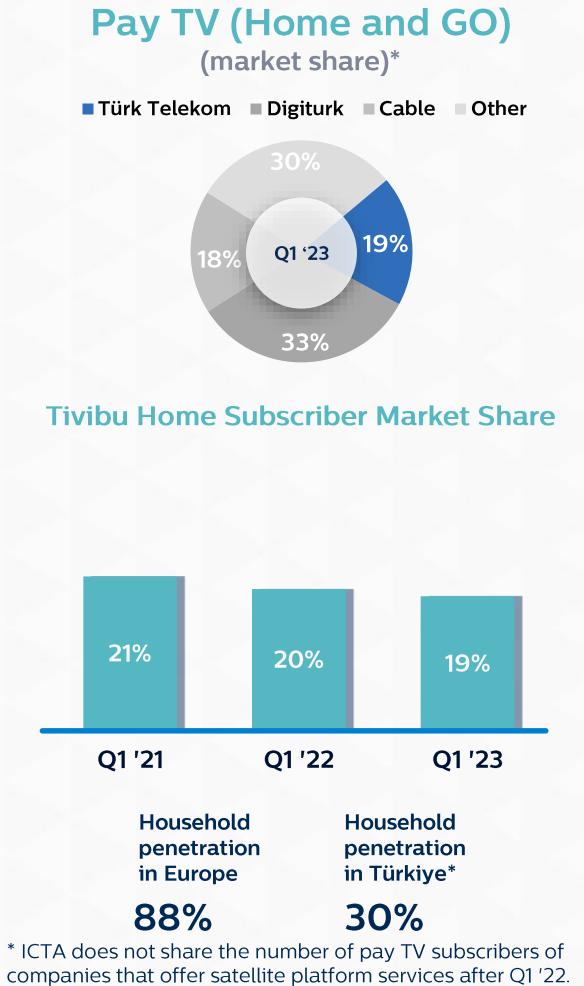


# **Built on Solid Foundations**









Calculations for these companies are based on the "number

of users".



Fixed broadband and Pay TV Türkiye household penetration is based on our calculation. Fixed broadband and Pay TV markets include 27 European countries and the UK. Mobile market includes 14 European countries and the UK. Source: Analysys Mason, ICTA



# Net Subscriber Additions



### **Broadband**

-26K Q1 '23

340K LTM



### Mobile

112K Q1 '23

1.25mn LTM



### **Fixed Voice**

344K Q1 '23

1.21mn LTM



380K

LTM

Net















# Financial & Operational Overview

# 2023 Q1 Highlights



**Total Subscribers** 

52.5 mn

▲ 1% YoY



TL 645 mn
▲ 15% YoY



Revenue

TL 15.3 bn

▲ 61% YoY



Free Cash Flow\*

TL -2.0 bn Q1 '22 TL -0.5 bn



**EBITDA** 

TL 4.8 bn

▲ 16% YoY



CAPEX

TL 3.3 bn
▲ 127% YoY



**31.3%** ▼1,210bps YoY



**Net Leverage** 

1.63x Q4 '22 1.47x

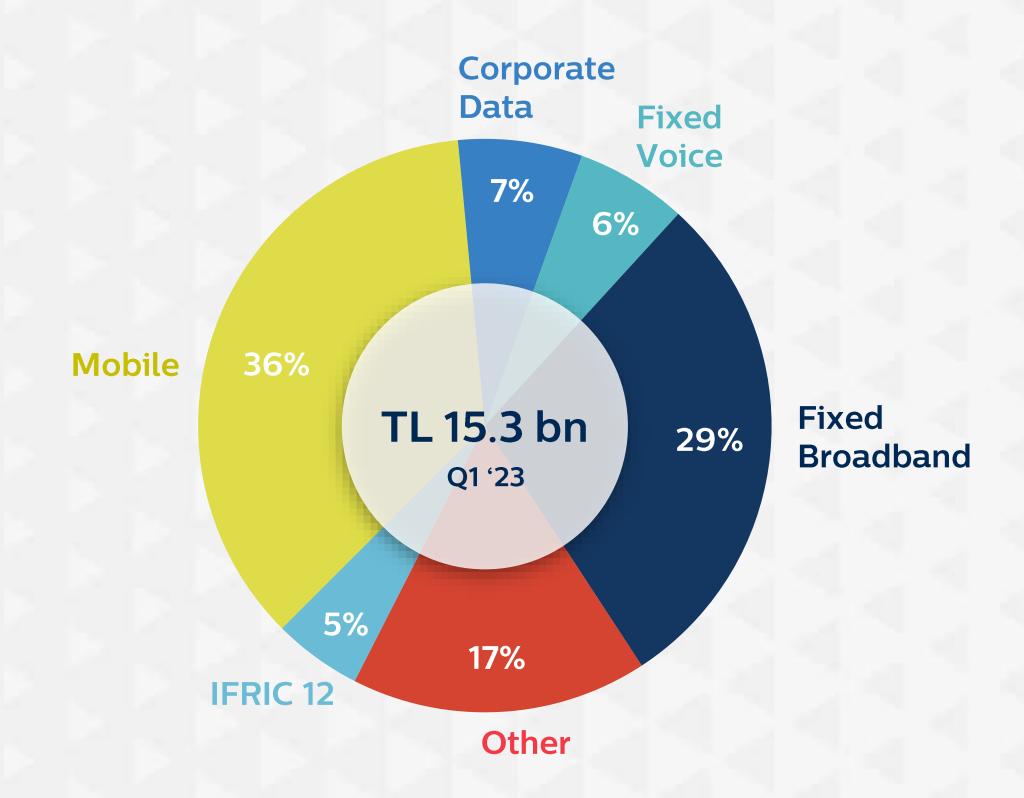


<sup>\*</sup> Unlevered cash flow is defined as net cash provided by operating and investing activities, from operations.

# High Growth Areas

### Q1 '23 Revenue Breakdown

(% of Consolidated Revenue)



### **Fixed Broadband**

(TL mn)



# Fixed Voice (TL mn)



# Mobile (TL mn)



# Corporate Data (TL mn)

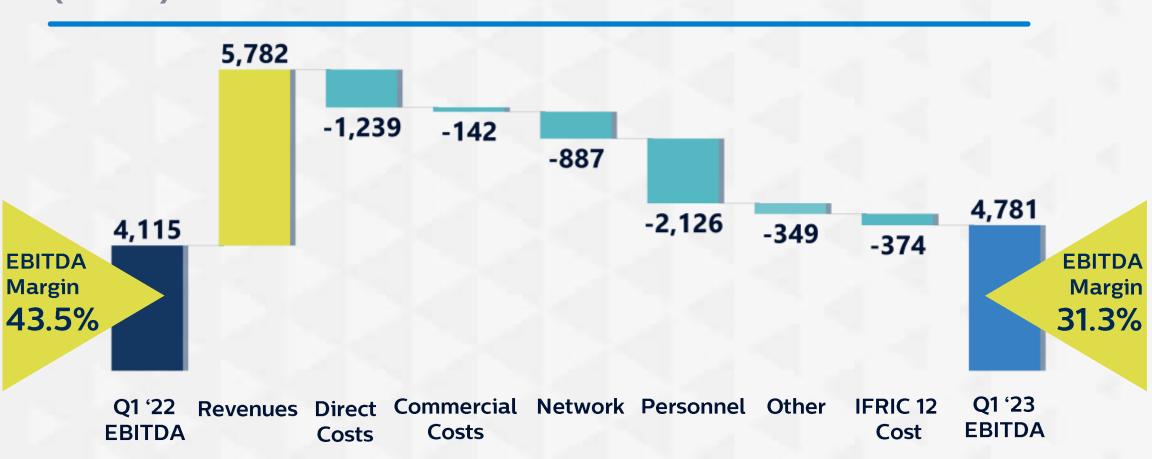


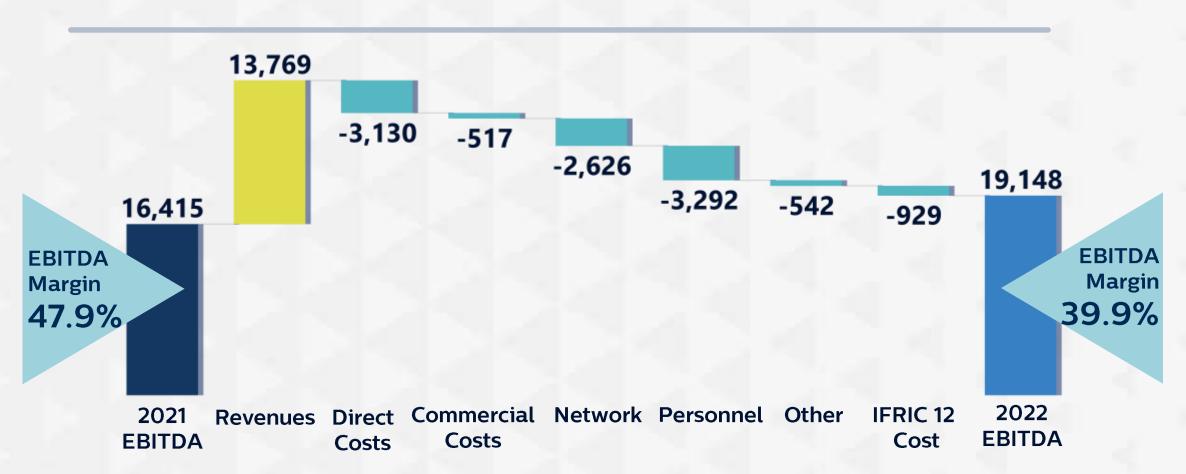


# Proactive Margin Management

### Consolidated EBITDA Development

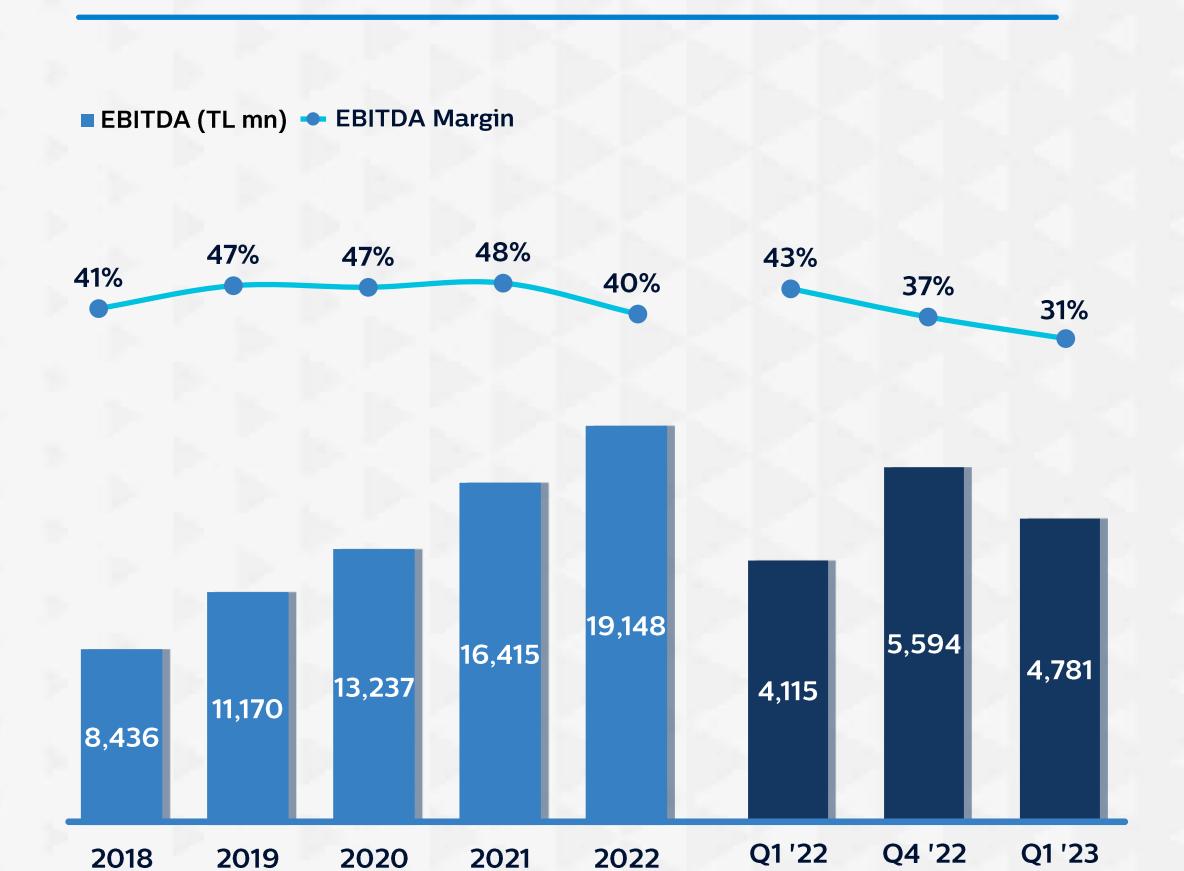
(TL mn)





### **EBITDA & EBITDA Margin**

(TL mn)



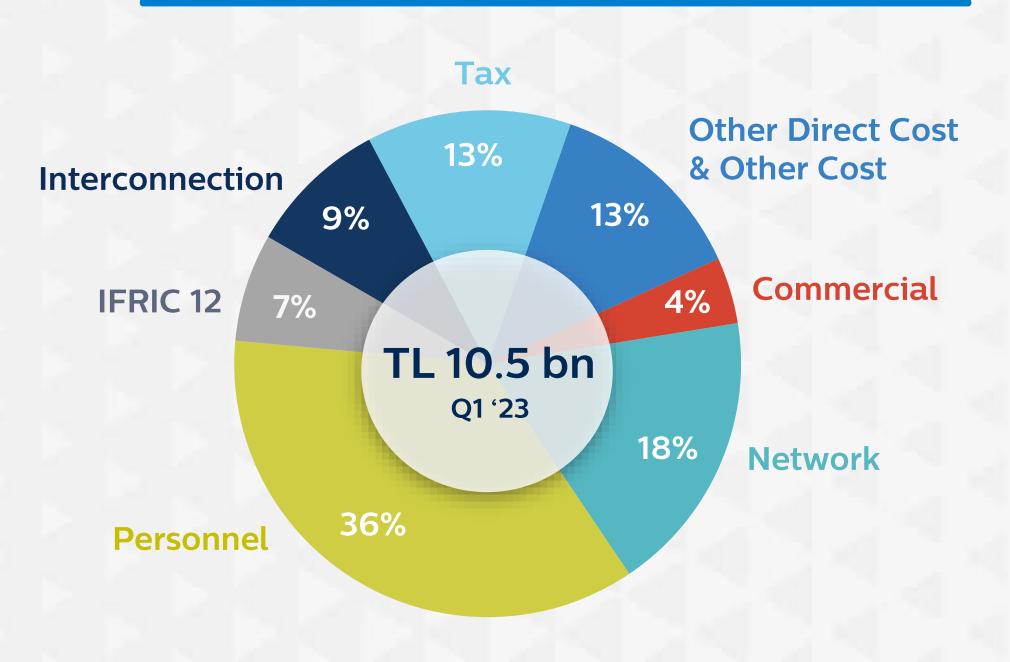


# Focus on Efficiency



Q1 '23 Opex Breakdown

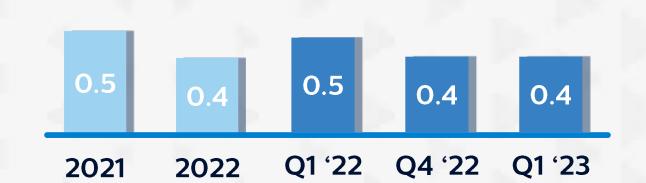
(% of Consolidated Opex)



### Network Expense to Sales (%)



Provision for Doubtful Receivables to Sales (%)



# Personnel Expense to Sales (%)



Commercial Cost to Sales (%)





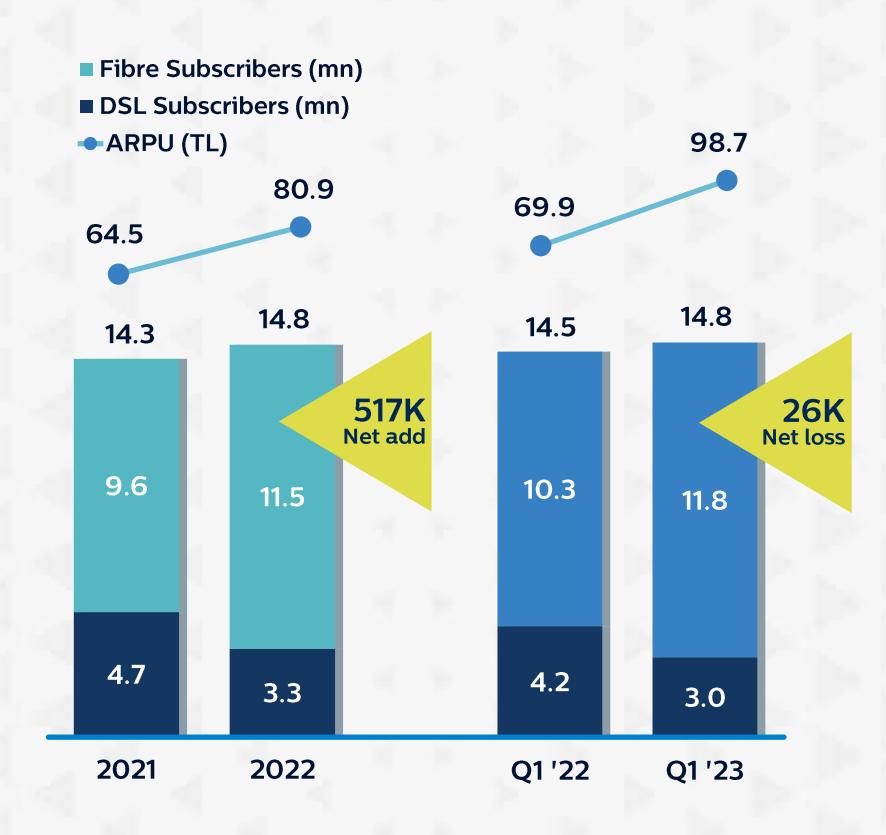


# Fixed Broadband Performance

# Fixed Broadband Revenue (TL mn)

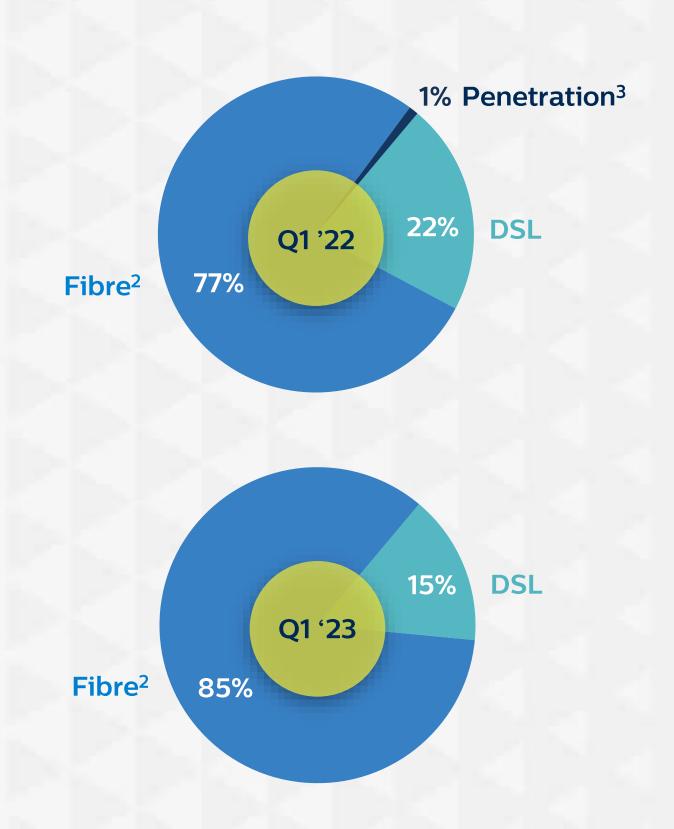


### **ARPU & Subscribers**



### Subscriber Breakdown<sup>1</sup>

(% of Subscribers)



- (1) Retail only
- (2) Fibre subscribers include FTTH/B & FTTC subscribers
- (3) Customers aquired through penetration campaigns

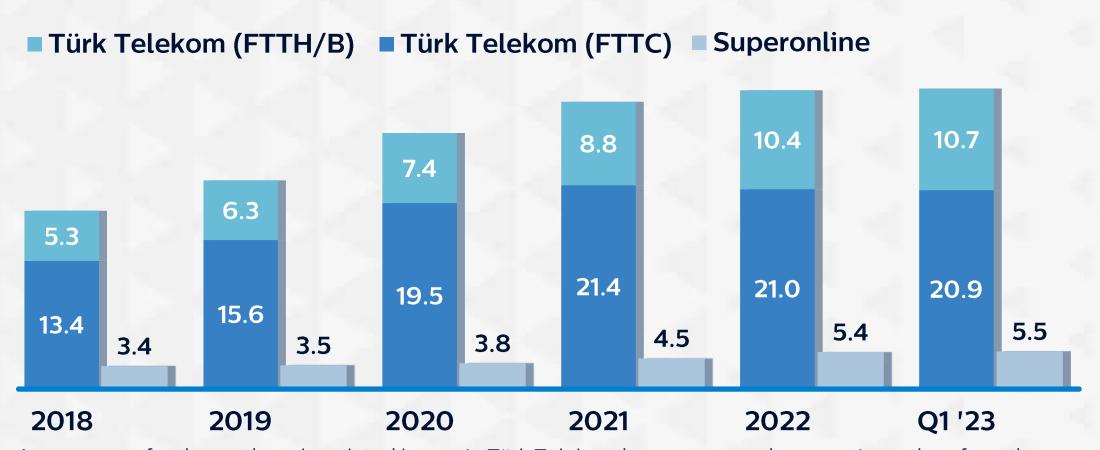


# **Extensive Fibre Network**

### Türk Telekom Fibre Network



### Fibre Homepass (mn)



Assessments for the earthquake related losses in Türk Telekom homepass numbers continue; therefore, the above homepass numbers reflect the most recent data available before the disaster for the quake provinces and quarter-end data for the non-quake provinces.

### **Superonline Fibre Network**



- Presence in 28 cities of Türkiye
- 60K fibre km rollouts
- Wholesale customer of Türk Telekom

### Fibre Subscribers (mn)



Fibre subscribers include FTTH/B & FTTC subscribers. Turkcell data is based on Turkcell's own publications.

- Unrivalled fibre network
- **Strong prospects for monetisation**
- Best placed to benefit from move towards higher connection speeds
- Well-equipped to support 5G/smallcell deployment

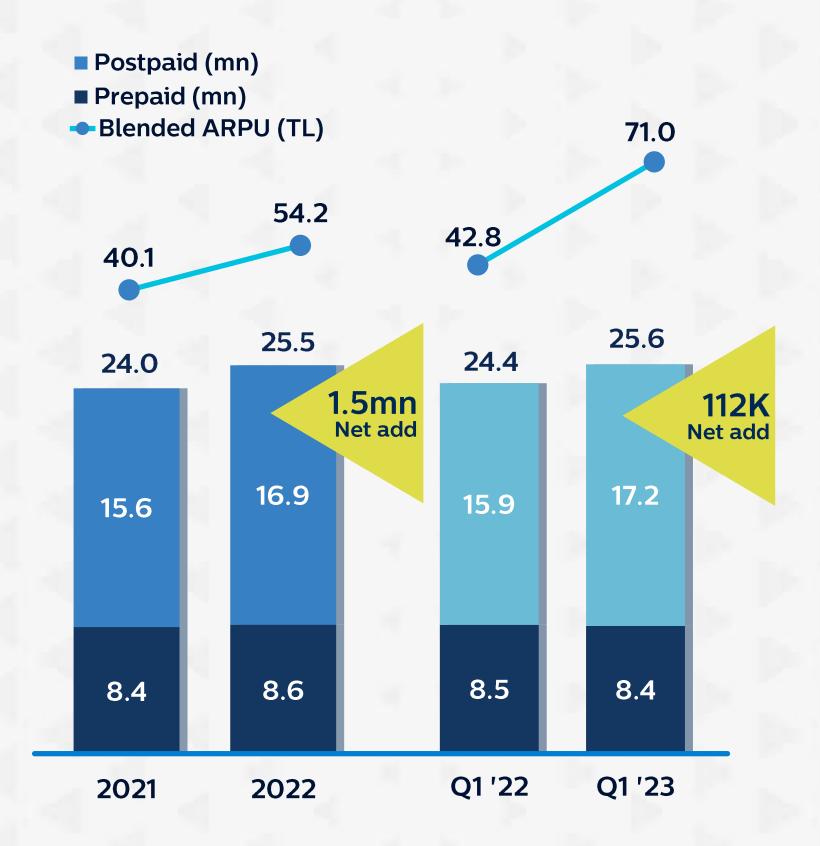


# Mobile Performance

# Mobile Revenue (TL mn)

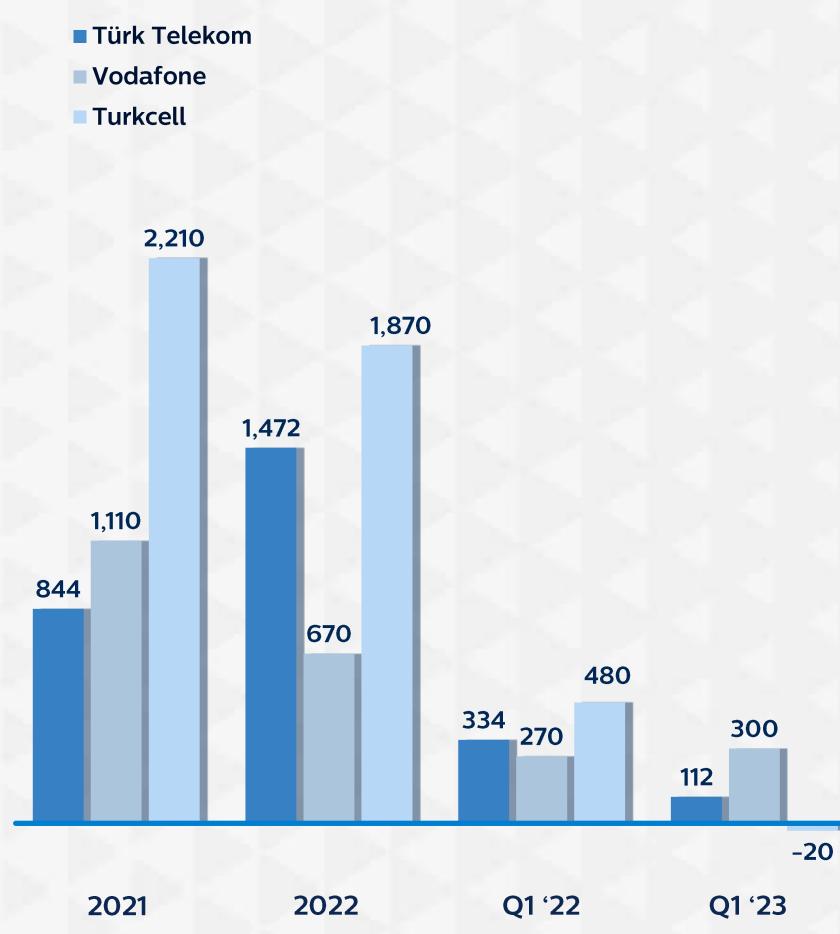


### **ARPU & Subscribers**



### **Net Subscriber Additions**

(thousand)

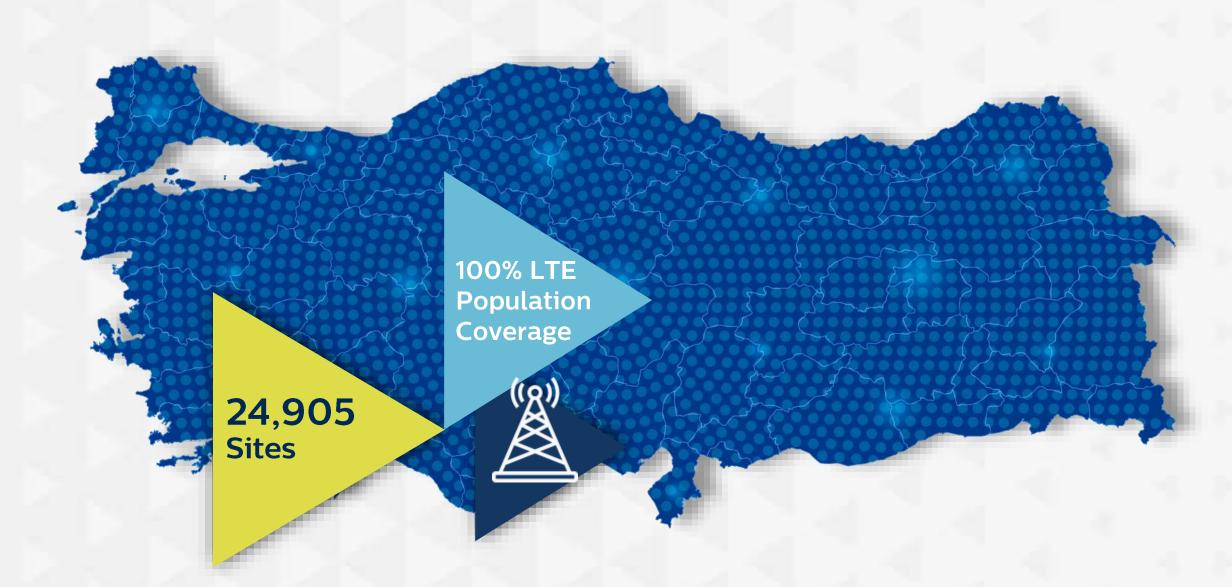


Source: ICTA, Türk Telekom



# Mobile Network

### **Extensive Network Coverage**



coverage





### **Getting** ready for5G

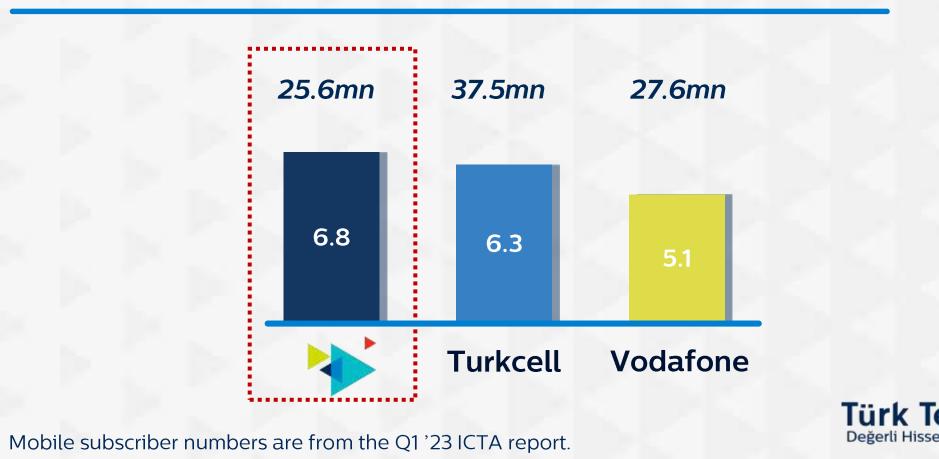
via ongoing studies by Argela and Türk Telekom on RAN slicing, NFV and SDN

### **Superior Spectrum Allocation**



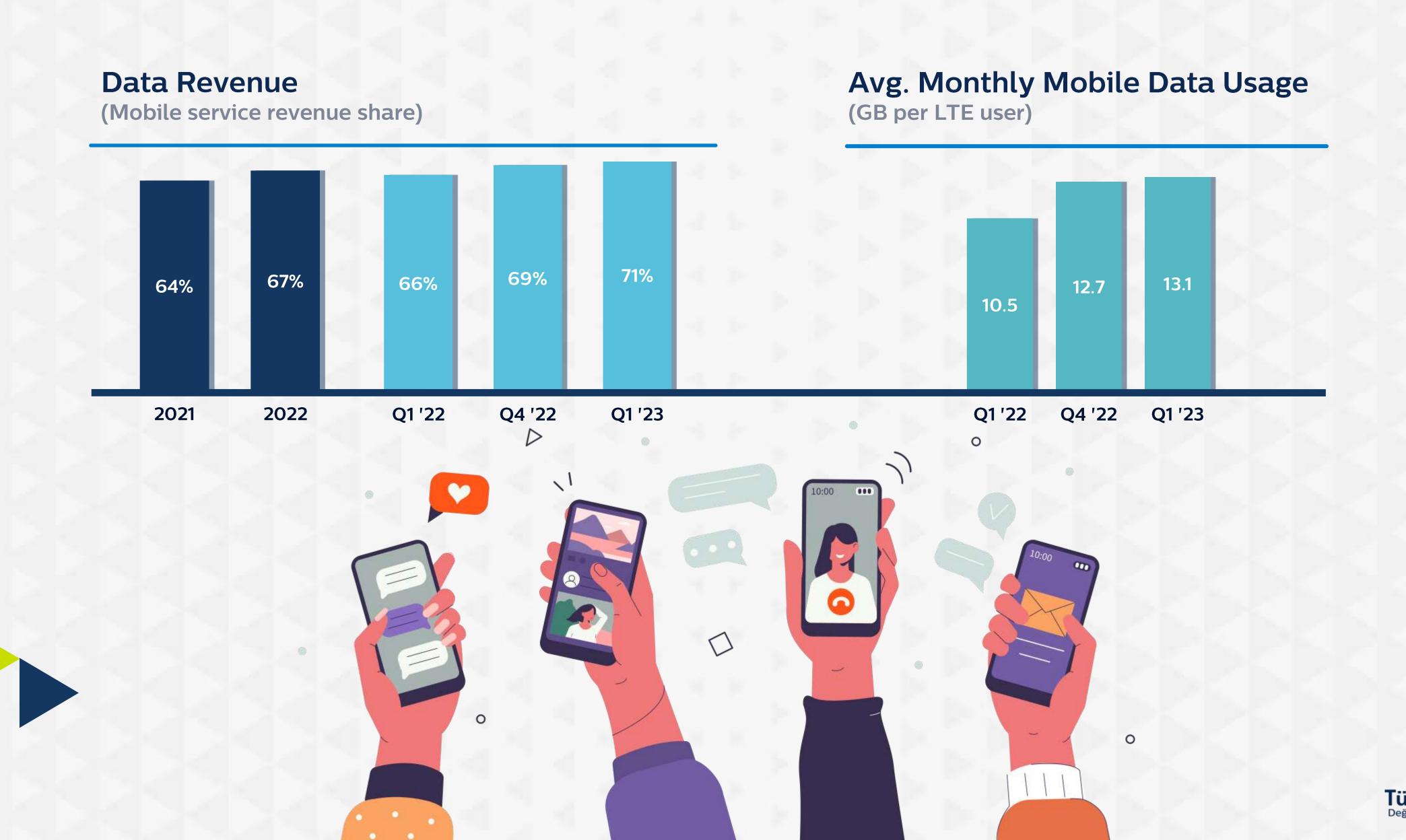
### **Highest Spectrum Capacity Per Subscriber**

(MHz/Subscriber)





# Mobile Data



# **TV Performance**



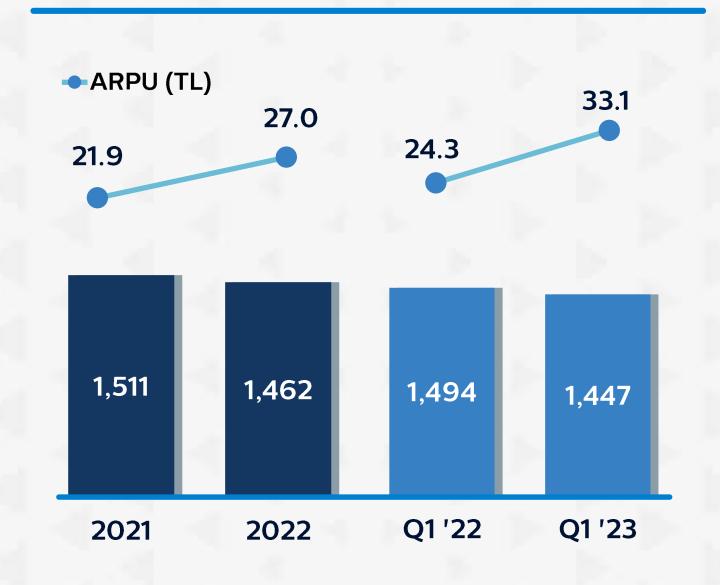
### **TV** Revenue

(TL mn)



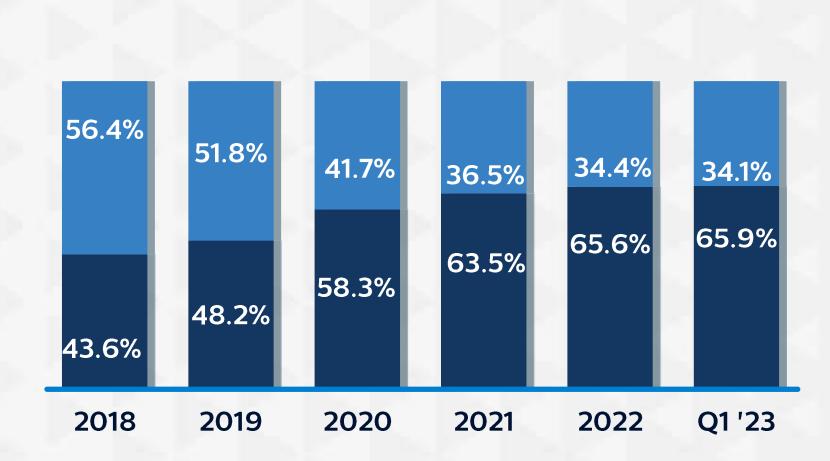
## **Tivibu Home Subscribers**





### **IPTV** and **DTH** Subscriber Shares in Tivibu Home Base (%)

■ DTH



### **Platform**

**IPTV** 

DTH

Web TV

**Smart TV** 

**Mobile TV** 

### NBA

Content

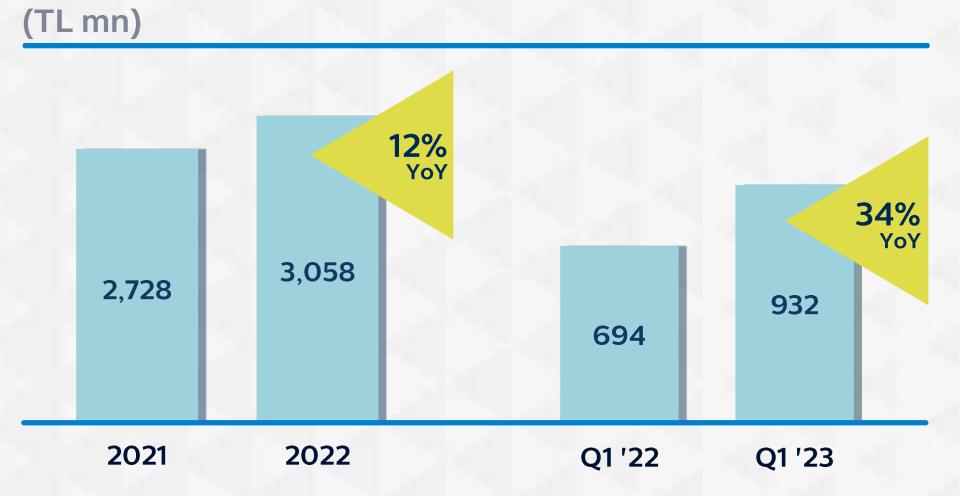
- Basketball Champions League
- CEV Women's Champions League > Formula 1 & MotoGP
- Euroleague
- Bundesliga & Bundesliga 2
- ▶ La Liga
- Spanish King's & Super Cup
- Serie A

- Belgian Pro League
- ► FA Cup
- ATP Masters
- ▶ 5 In-house Sports Channels
- ► Kids, Movie, TV Series, Documentary, Life and Sports Channels
- ▶ +12,000 on demand assets

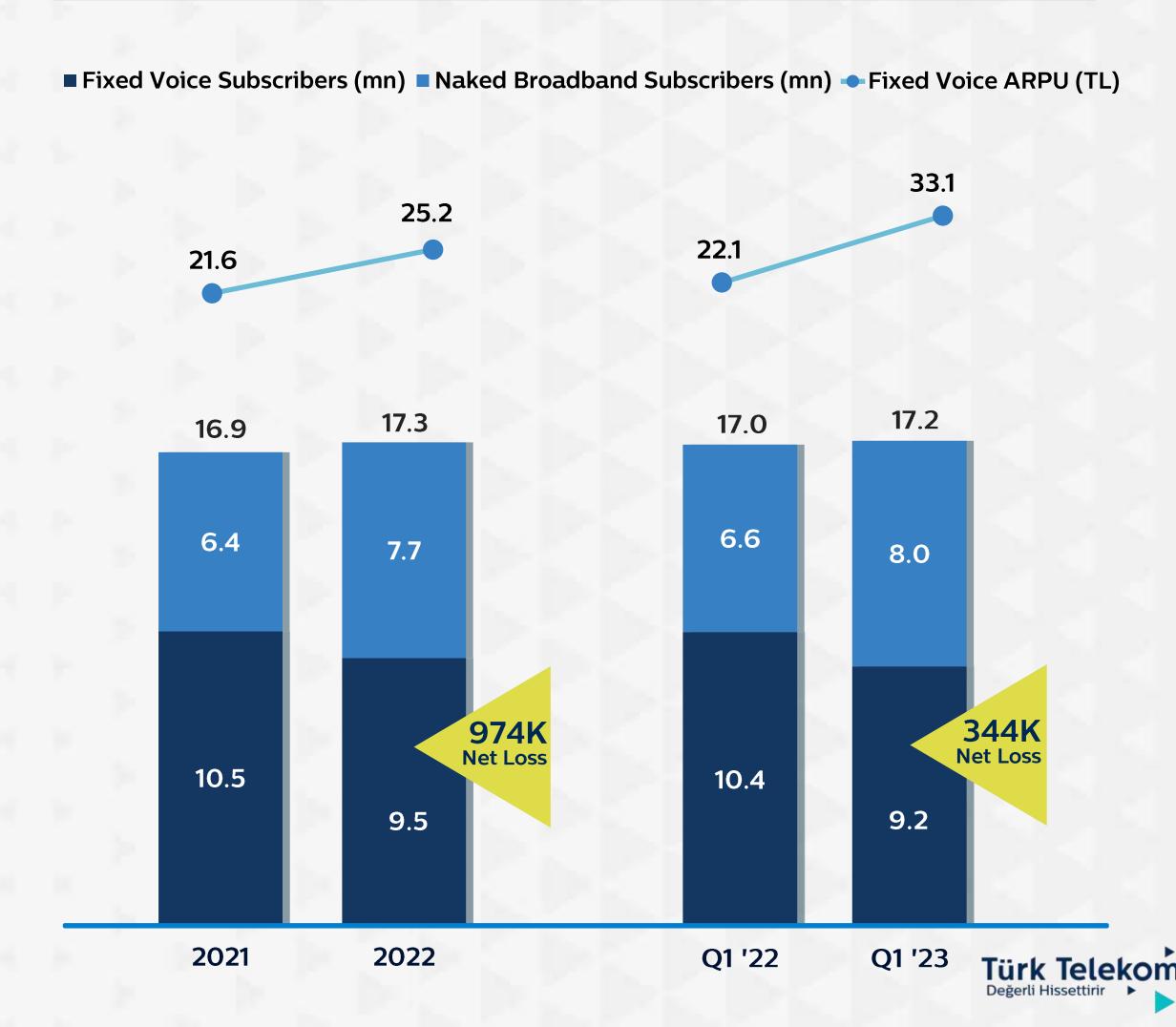


# Fixed Voice Performance

### **Fixed Voice Revenue**



### **Access Lines and ARPU**



# Corporate Data



### Corporate Data Revenue

(TL mn)



### Conventional Corporate Data Services



Customer-oriented, integrated communication solutions

TTVPN, Metro Ethernet Internet & Wi-Fi, Leased Line

### **Cyber Security Services**

360 degree protection against current and near future attack trends with the widest and most competent product portfolio from Türk Telekom, Türkiye's cyber security services market leader

### **Shared Security Services**

DDoS, DDoS7+, Firewall, Active Defense (IPS), Advanced Threat Prevention (APT), Web Firewall (WAF), Shared 5651, Email Security

### **Cyber Security Centre**

24/7 Event Monitoring, SIEM Consulting, Shared SIEM, Shared EDR+, SOAR, Cyber Atlas Threat Intelligence, Red Team, TSE-A Penetration Test, ISMS-DDO and Data Privacy Consulting

**Dedicated Security Solutions** 

# Data Centre and Cloud Services



### **Conventional Data Centre Services**

Server hosting and access services through data centres in İstanbul Esenyurt (8.7K m2 white area), Ankara Ümitköy (2.5K m2 white area) and İstanbul Gayrettepe (1.5K m2 white area)

### **Next Generation Cloud Technologies**

Self-service cloud platform, virtual data centre and storage solutions, backup, business continuity and disaster recovery solutions, container platform (PaaS), CDN and SaaS solutions

### **Professional Services**

The most suitable new generation technologies, hardware, servicing and consulting services for the existing technology infrastructures, business processes and digital transformation needs of businesses, institutions and cities



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# Türk Telekom Group Financial Technologies



### TTPayment<sup>1</sup>

A licensed payment and e-money institution that provides services since 2013

### **Mobile Payment**

- Türk Telekom provides payment method services exclusive to its mobile customers
- Contracted merchant payments are reflected to the mobile invoice or deducted from the balance without the need for a credit card or cash

### **Institutional Bill Payment**

 Fast and secure payments of electricity, water, natural gas, telephone, GSM operator and other bills at Türk Telekom Stores/Application

### E-Wallet & Prepaid Card: Pokus

- A fast/easy-to-use digital wallet application with a user-friendly interface that provides banking services
- App-connected, contactless and worldwide prepaid card with Mastercard scheme
- Operator independent

### TTPayment in numbers,

- Number of unique users up 12%,
- Transaction volume up 267%,
- Revenue up 58% in 2022.

TTPayment revenues are set to expand with Pokus

# Trading Volume (TL bn) 267% YoY 1.5 0.4 2021 2022



NEW



### TT Finansman

BRSA licensed financing company

- Individual and commercial financing compatible with digitalisation-led changing purchasing and payment habits
- Reaching a broad customer base through Türk Telekom's extensive dealer channel, contributing to the growth of the financial sector and increasing access to financing
- Easy and fast fintech experience
- Rapid growth differentiated with focus on customer experience

2013

TTPayment was established in April 2013 as a 100% subsidiary of TT Mobil and TTNET

2017

TTPayment
acquired
payment services
license from
BRSA

2020

TTPayment
started collection
services for all
corporate
invoices from
dealers

2022

TT Finansman
obtained
operational
authorisation
from BRSA in
December

2016

TTPayment became a member of ÖDED\*

2019
TTPayment got
e-money
institution
license from
BRSA

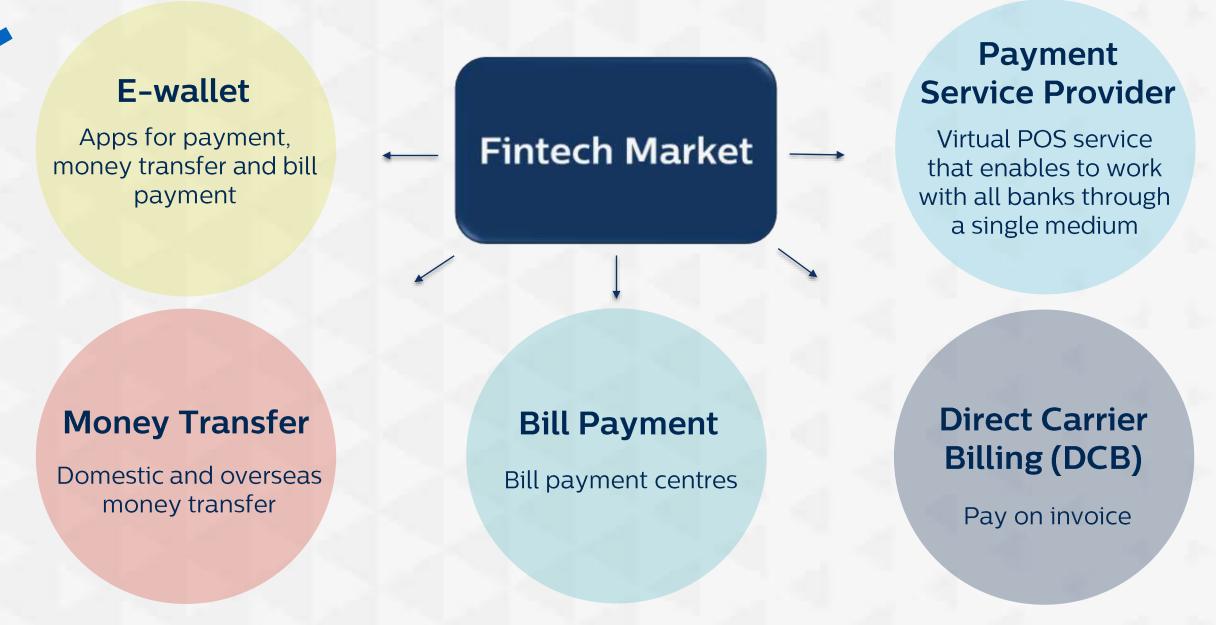


Launched prepaid card and mobile wallet products

<sup>\*</sup> Payment and Electronic Money Association



# **Turkish Fintech Market**



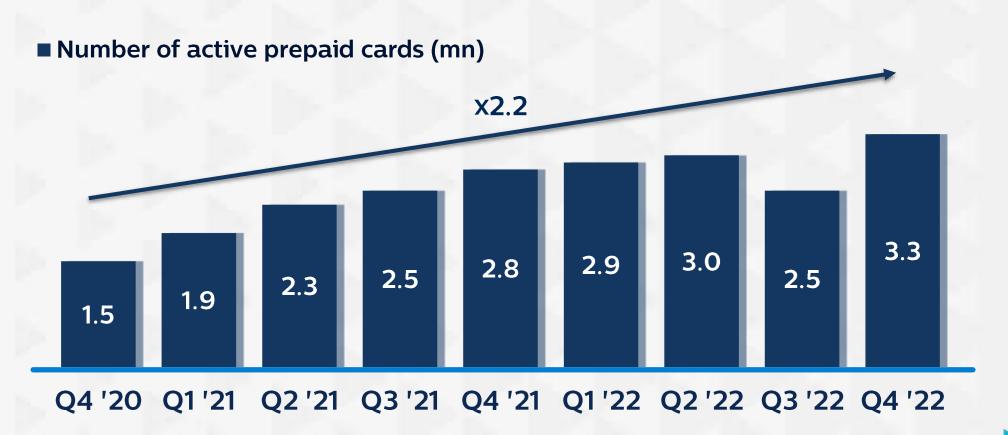
### **Prepaid Card Market – 2022**

- ► Europe's largest card market.
- ▶ Of the total cards, 169 mn was debit cards, 99 mn was credit cards and 72 mn was prepaid cards.
- ▶ The prepaid cards market grew 25% YoY in total number of cards.
- ▶ The share of Fintechs in prepaid cards is 49%.
- ▶ 64% of volume (in # of transactions) and 84% of total spending (in TL) are generated by fintechs' prepaid cards.

### Turkish Fintech Companies' Trading Volume



### Top 5 Players (by number of prepaid cards)





# Pokus: E-Payment Solution







- ▶ Load-spend; no overdraft, no subscription fee
- ▶ Valid all over the world with **Mastercard** assurance
- **Easy**, **fast financial services** without cumbersome procedures
- ► App-linked, contactless card
- Operator independent
- ► Money loading/withdrawal, 24/7 domestic and overseas money transfer, bill payments, spend-split transactions, P2P sending/requesting money, ready limit

### Roadmap

### Strategy

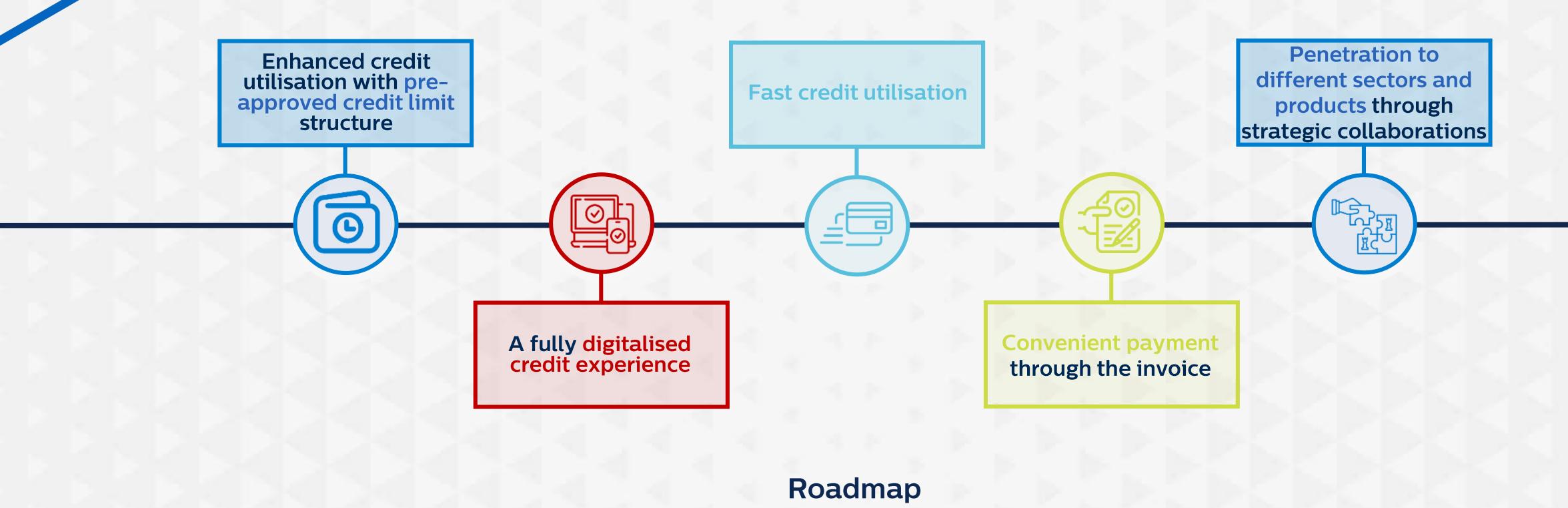
- ► Simple/digital customer experience
- Access to financial services through one application

### **Synergy**

- ► Türk Telekom technology and ecosystem
- ► Vast subscriber base and efficient sales channels
- ► Campaigns, cross-selling, retention



# TT Finansman: Financing Company



### Strategy

- Providing individual and commercial financing aligned with changing purchasing and payment habits driven by digitalisation
- ► Providing financial support for customers' need for technology products through a fast and friendly fintech experience
- ► Differentiation with rapid growth focusing on customer experience, innovation and continuous improvement

### **Synergy**

- ► Reach a wide customer base through Türk Telekom's extensive network of authorised dealers
- ➤ Offering a wide range of multi-product services including TT Finansman credit and TTPayment channels to existing Türk Telekom subscriber base





# The Readiest Operator to 5G



### **Smart Cities**

14 smart cities with Türk Telekom



### **Media & Entertainment**

Türkiye's first 5G live match via 360 degrees VR technology
World record with >2.92 Gbps speed



# Vehicle-to-Everything (V2X)

E-sim

E-Call



### **Industry 4.0**

Smart factory solutions to minimise errors in industrial applications and maximise production & efficiency Digitalisation

B2B Solutions



### E-Health

LIGHT

Mobile EKG

Smart Organ Carrying Units



### **Cloud Network**

SDN (Software-Defined Networking)
NFV (Network Function Virtualisation)
Network Slicing



# New Technologies

### Türk Telekom actively participates in...











### Collaborations in next-G tech

### **vRAN**

Software-Based and Sliceable Virtualised Radio Access Network

Product partnership and revenue sharing with Juniper



# **5G Time Synchronisation**

Cooperation with Net Insight:
Product partnership,
revenue sharing and
discounted supply advantage





- Working with Argela for SDN & NFV based cybersecurity solutions
- Türkiye's largest cyber security service centre: provides 24/7 monitoring, consultancy and incident response services
- Türkiye's highest capacity DDoS protection infrastructure
- Best in class cloud computing solutions



 Leading largest smart city projects in Türkiye with next generation projects



- 51% of LTE base stations connected with fibre
- Work to manage the 5G network with AI technology
- Preparations at pilot 5G test networks
- First Industry 4.0 5G test in Türkiye
- Türk Telekom, Arçelik and Nokia collaboration to establish Türkiye's first private future-proof 5G wireless network
- Mobile network IT provisioning processes on the 5G path optimised using the Ericsson Dynamic Activation (EDA) platform



all LTE 📼

# Digital Channels

Continuous expansion of digital services for best-in-class customer experience

Wide range of services on the Online **Transactions Application**: invoice payments, TL uploads, recontracting, upselling and application for new subscriptions

One login: accessing all Türk Telekom products; mobile, broadband, fixed voice, TV

with single login

19 mn **Unique users** 

in Q1 '23<sup>1</sup>

84%

The share of collections through digital channels<sup>2</sup>

**Downloads as** of Q1 '23

73% **YoY increase** TL uploads & invoice payments via online channels



05:55

Türk Telekom Online İşlemler

(1) Online Transaction Application 3-Month active user

(2) Share in the consumer segment



# Digital Service Portfolio



Türk Telekom has 30+ mobile applications, and 200+ value added services.



### Türkiye's new generation TV platform:

Tivibu GO - Launch: 2010

Türk Telekom's all-in-one, multi-screen support TV platform which provides national and exclusive linear channels, thousands of movies, documentaries, series and catchup programs



### Türkiye's enriched digital music platform:

Muud - Launch: 2008

Türkiye's most preferred digital music platform to listen and download millions of songs and watch videos



### Türkiye's leader digital gaming platform:

Playstore - Launch: 2011

Türkiye's first and leader digital gaming, e-pin, console games and pyscical gaming accessory sales platform platform



### Türk Telekom's employee development platform:

Türk Telekom Academy - Launch: 2018

Education platform for Türk Telekom employees has been relaunched and now available to all Türk Telekom internet subscribers



# Türkiye's interactive education platforms: Vitamin & Raunt - Launch: 2008

Türkiye's biggest online education platforms: Vitamin for pre-school to high grades students, Raunt for university preparation



### Award-winning application for people with visual disabilities:

EyeSense - Launch: 2018

People with visual disabilities can take pictures with the voice warning system using both selfie and the front and rear cameras of the phone.



### Türkiye's first smart and hyperlocal digital keyboard:

Tambu - Launch: 2017

Türkiye's first local and customised smart digital keyboard



### Türkiye's popular online reading platform:

e-dergi - Launch: 2017

Türkiye's online magazine and newspaper reading platform with advantageous campaigns for Türk Telekom mobile users



### Türkiye's most comprehensive security platform:

Türk Telekom Security - Launch: 2009

Türkiye's most comprehensive and secure anti-virus and family protection service



### Türkiye's widest WiFi broadband network:

Türk Telekom WiFi - Launch: 2006

Türkiye's widest WiFi hotspot coverage and services for Turkish Airlines flights



### Türkiye's advantageous integrated cloud platform:

Dijital Depo - Launch: 2018

Türk Telekom's operator free new cloud storage application Digital Depo enables users to safely store photos, videos, music and all files with user-friendly design



### **New E-payment solution:**

Pokus - Launch: 2021

Türk Telekom's simple / digital platform that provides access to financial services through one application





# Financial Performance

### Revenue

(TL mn)



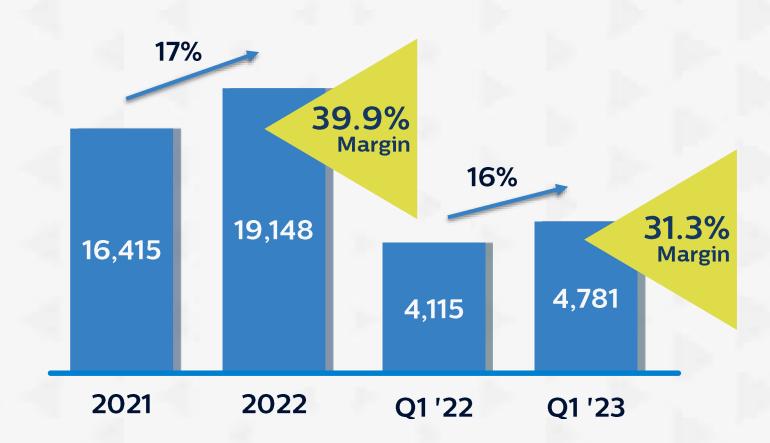
### **Operating Profit**

(TL mn)



### **EBITDA**

(TL mn)



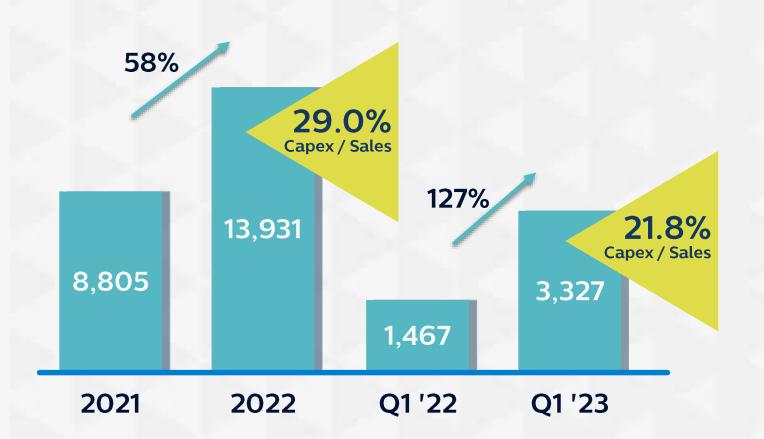
### **Net Income**

(TL mn)



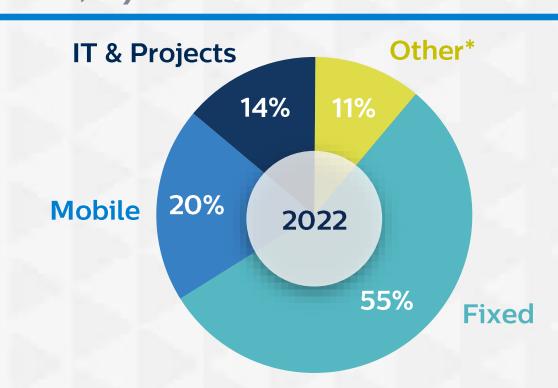
### **CAPEX**

(TL mn)



### Capex Breakdown

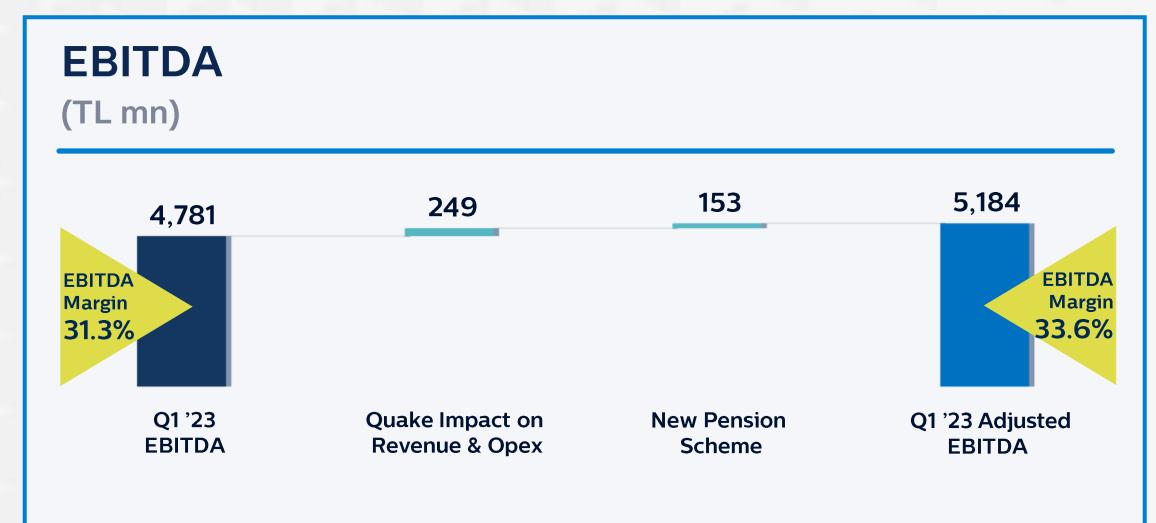
(2022, %)

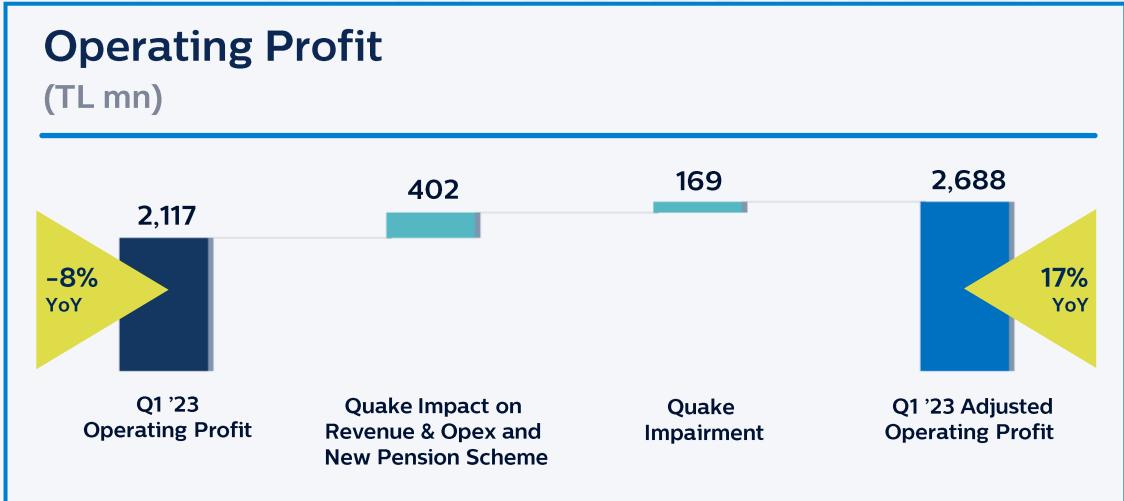


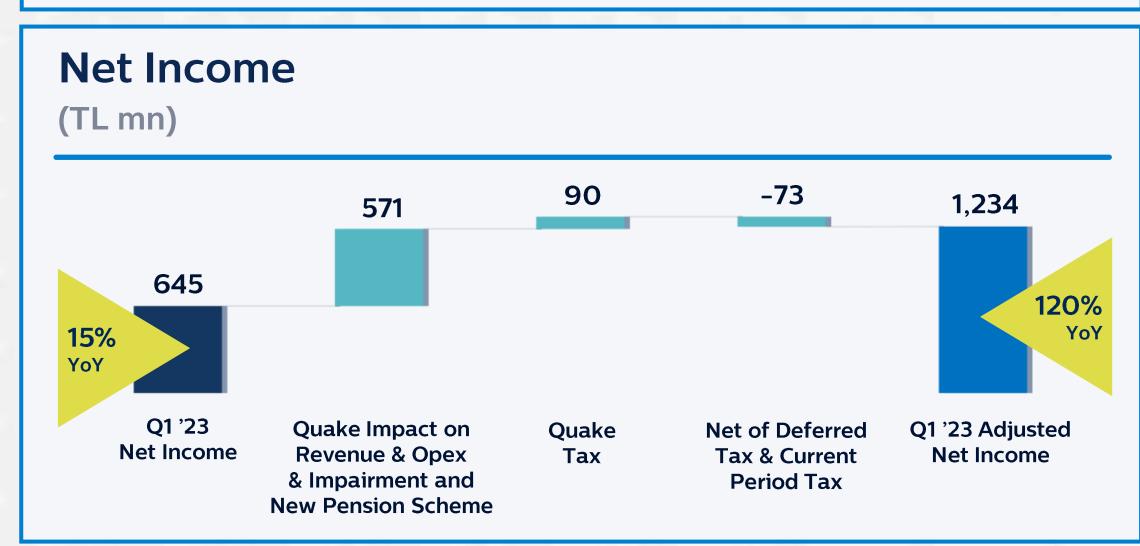
\* Other Capex includes capex for subsidiaries (excl TTI), new revenue streams, IFRS 15 capitalisation, etc.

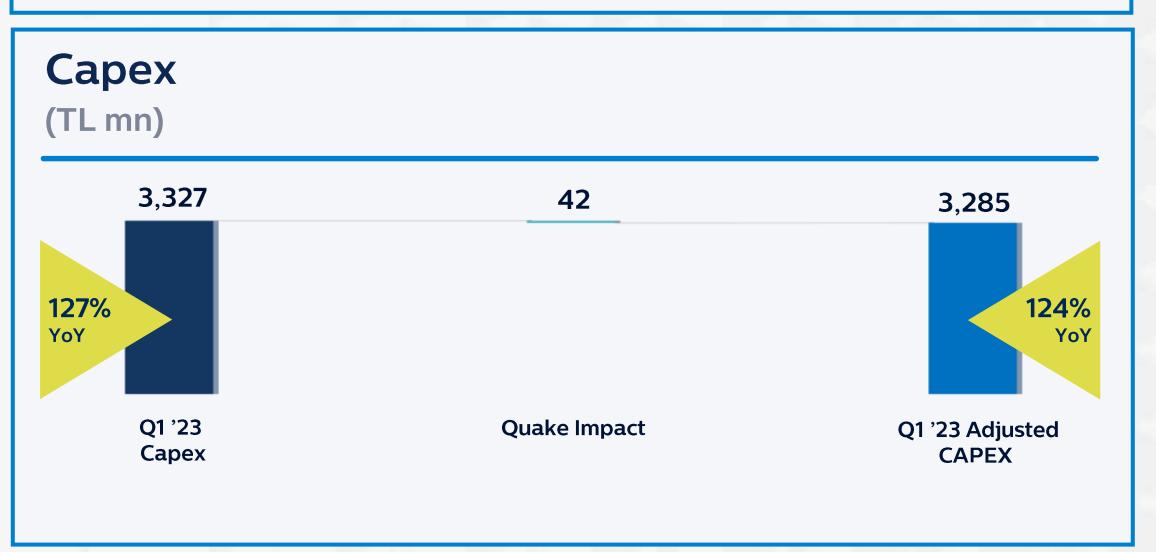


# Impact of One-offs on the Financials











# Debt Profile

### **Net Debt**

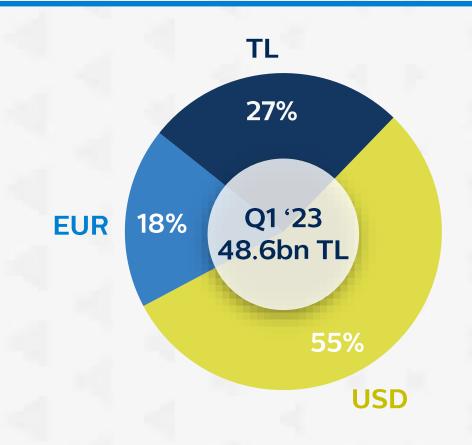


Note: Net Debt calculation includes market valuation (MTM) of Foreign Currency TL money swap transactions. Net Debt/EBITDA calculation does not include extraordinary provisions in EBITDA calculation Net Debt/EBITDA calculation includes fair value of Currency Protected Time Deposit included in Financial Investments.

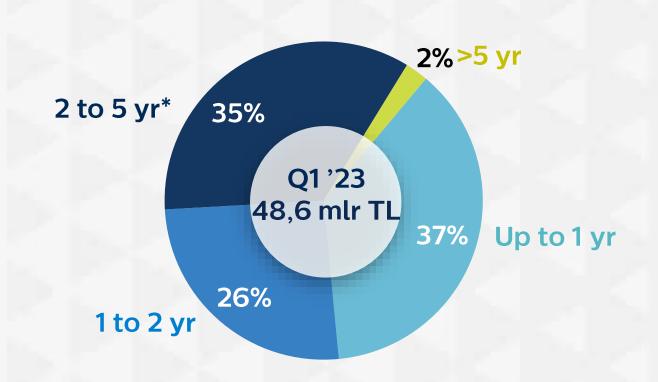
### Cash – Currency Breakdown\*

### Gross Debt – Currency Breakdown



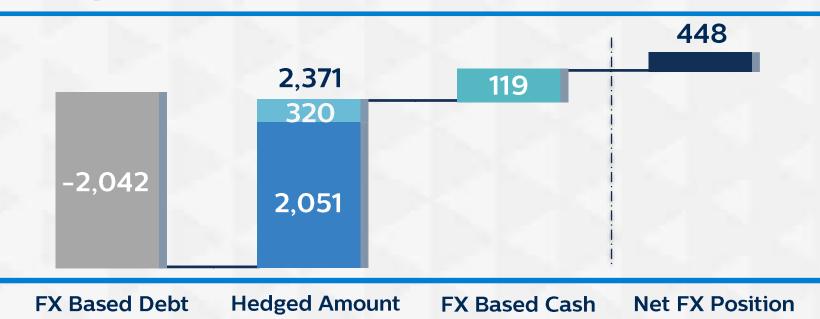


### **Maturity Profile**



All loans are senior unsecured.

### **Hedge – Composition of FX Position**



<sup>\*</sup> FX Debt calculation includes FX financial debt (including FX lease obligations) and FX net trade payables. Hedged amount includes hedging of FX financial debt, currency protected time deposit, hedging of FX net trade payables and net investment hedge.

<sup>\*\*\*</sup> Excluding the ineffective portion of the hedge portfolio, mainly the existing PCCS contracts, net FX exposure would be USD 374 mn short position.



<sup>\*</sup> TL 6.9 bn worth currency protected time deposit is not included in cash.

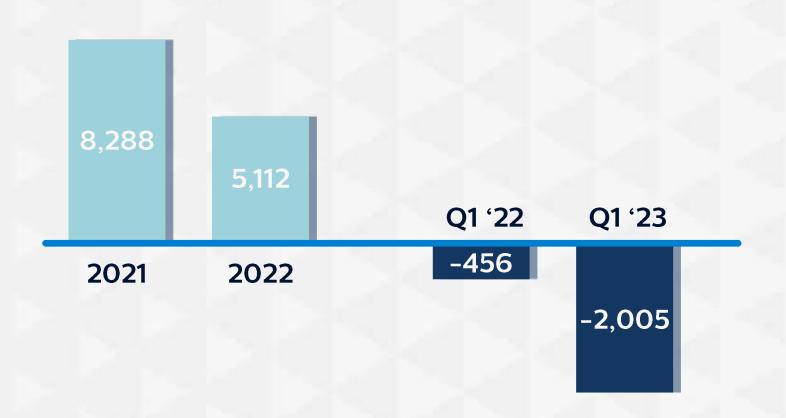
<sup>\*</sup> including 2024 & 2025 maturity bonds (USD 500 mn each)

<sup>\*\*</sup> Currency protected time deposit included in hedged amount is worth USD 320 mn.

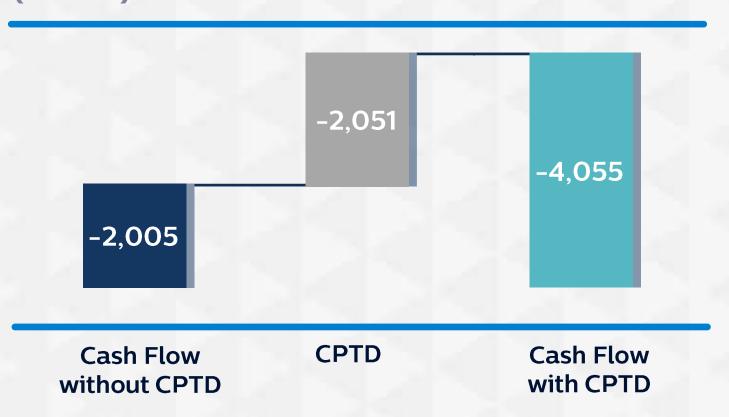
## Prudent Balance Sheet Management

### Cash Flow\*

(TL mn)



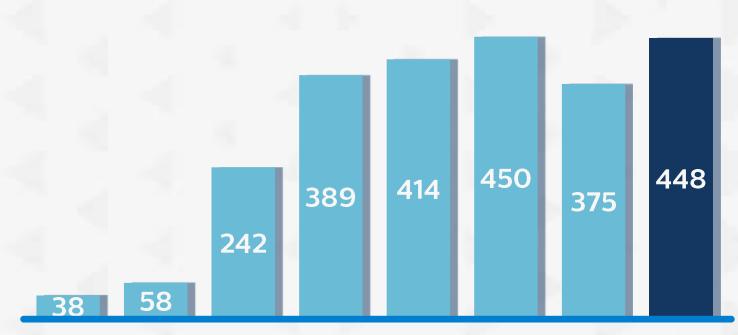
# The Effect of CPTD\*\* on Cash Flow (TL mn)



<sup>\*</sup> Unlevered cash flow is defined as net cash provided by operating and investing activities, from operations.

### **Net FX Exposure\***

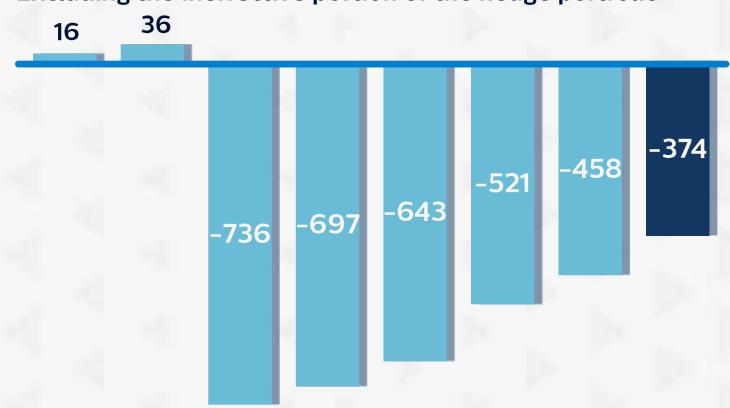
(USD mn equivalent)



Including the ineffective portion of the hedge portfolio

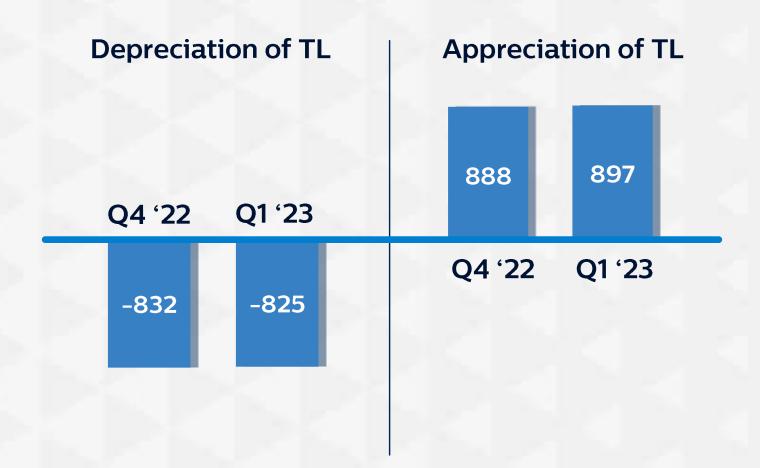
Q2 '21 Q3 '21 Q4 '21 Q1 '22 Q2 '22 Q3 '22 Q4 '22 Q1 '23

#### Excluding the ineffective portion of the hedge portfolio



### **Profit Before Tax Sensitivity**

(TL mn, 10% change in FX rates)





<sup>\*\*</sup> Currency Protected Time Deposit

<sup>\*</sup> Net FX exposure is calculated as Total FX based Debt, less total Hedged Amount, less Total FX based Cash.

# Corporate Credit Ratings

	Fitch	S&P Global		
Long Term Rating	В	В		
Outlook	Negative	Negative		
National Long Term Rating	AAA (tur)			
Last Update	10 November 2022	3 April 2023		

- ► Limited churn and good revenue growth in a difficult economic environment
- ▶ Prudent management of the financial policy with an effective hedging strategy, which allows for maintaining ample leverage headroom
- ► Strong market position as the country's leading converged telecoms operator
- ► EBITDA margin pressure from cost inflation
- ► Uncertainty relating to the expiry of the fixed-line concession agreement with the government in 2026
- ► High exposure to Turkish economy
- ► Foreign-Currency IDRs are affected by Türkiye country ceiling





# Guidance

	2022 Actuals	2023 Guidance <sup>1</sup>	
Revenue (exc. IFRIC 12) <sup>2</sup>	40.1% growth	Around 52-55% growth	
EBITDA	TL 19.1 bn	Around TL 23-25 bn	
CAPEX	TL 13.9 bn	Around TL 17-19 bn	



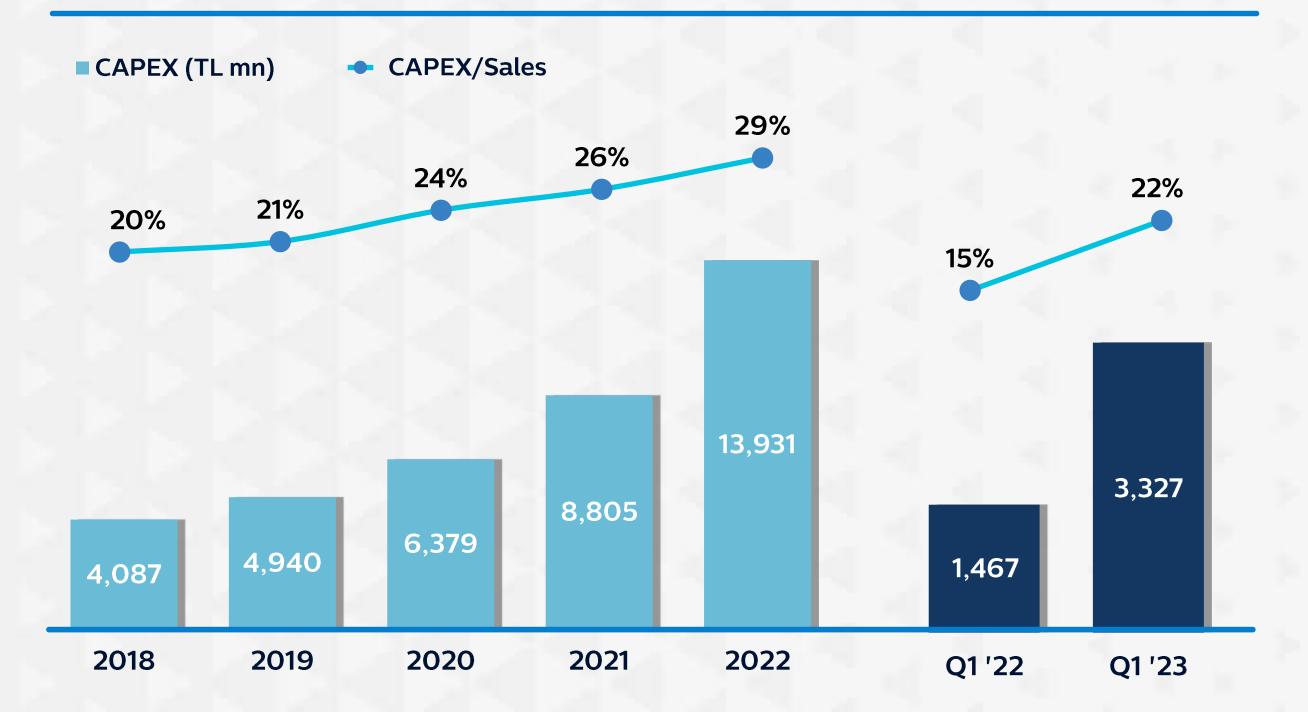
<sup>(1) 2023</sup> guidance expectations represent approximate values. Includes the effect of twin earthquakes that struck south-eastern Türkiye on February 6, 2023, based on our initial impact analysis. Turkish government announced State of Emergency in the ten provinces affected by the earthquakes. Additional possible measures in the coming period may further affect our operations and financial performance; hence our impact analysis and 2023 guidance.

<sup>(2)</sup> IFRIC 12 adjustment is a non-operational revenue line booked in conjunction with upgrades to our fixed line infrastructure such as the upgrade from copper to fibre based network.

# CAPEX

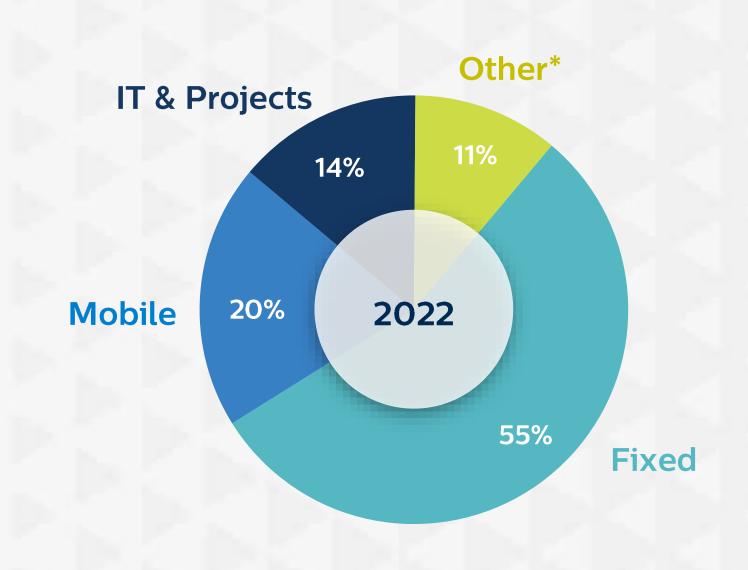
Major Capex areas are fibre network roll-out in fixed line, network investments in mobile and IT transformation projects

### Capex & Capex / Sales



Note: Capex figures exclude license fees

### 2022 Capex Breakdown (%)



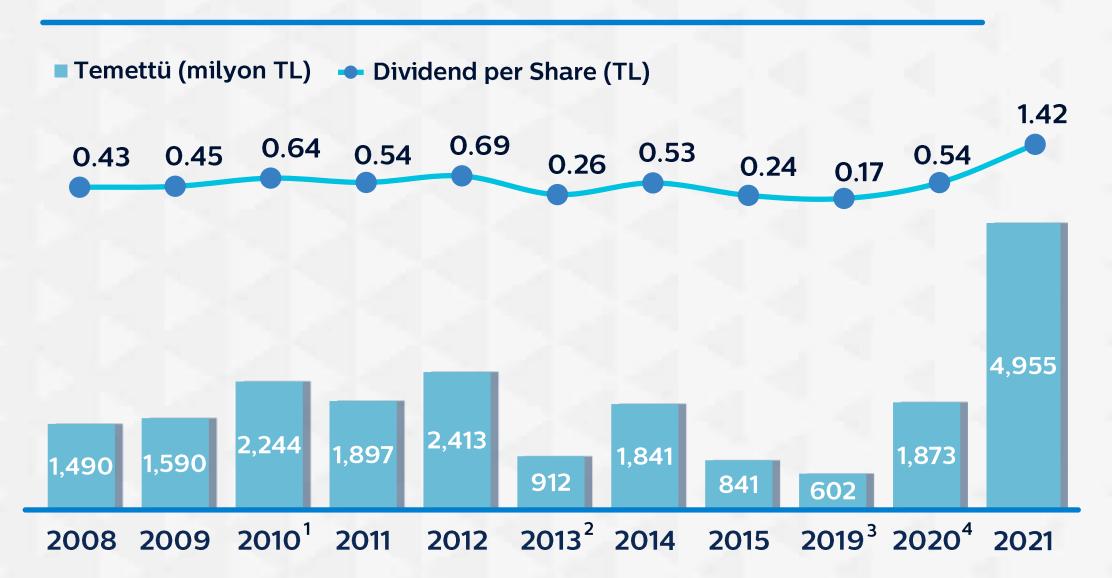
<sup>\*</sup> Other Capex includes capex for subsidiaries (excl TTI), new revenue streams, IFRS 15 capitalisation, etc.



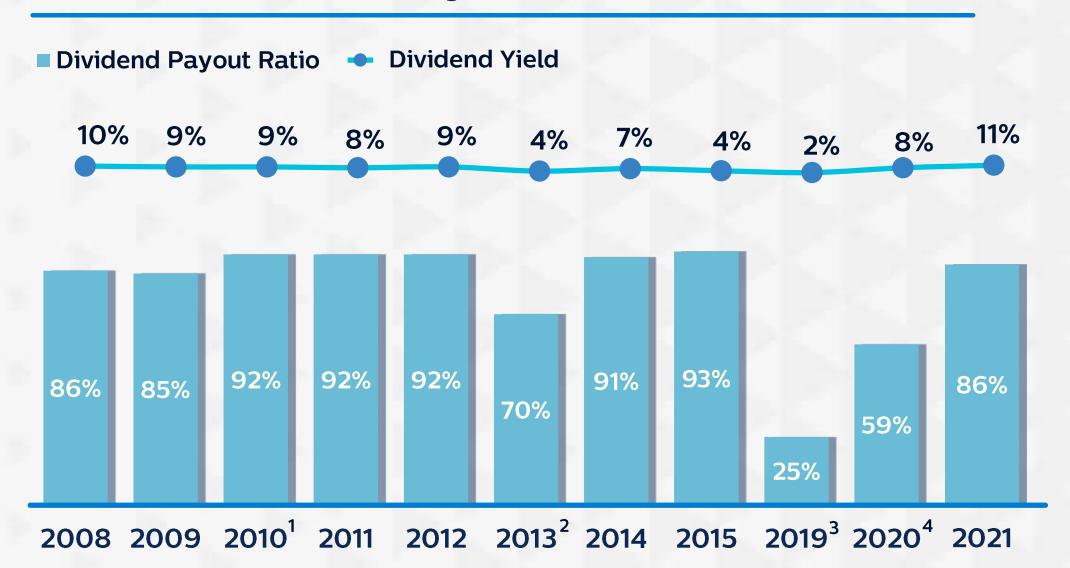
# Shareholder Remuneration

- Dividend policy is to distribute the maximum amount of distributable profit subject to relevant articles of the Company's Articles of Association
- ▶ Our Board of Directors resolved to propose at the 2022 Ordinary General Assembly that Türk Telekom pays no dividend out of 2022 earnings. The decision is subject to approval of the General Assembly which is scheduled to be held on August 9, 2023.

### **Dividend Distribution**



### **Dividend Yield & Payout Ratio**



Note: Based on General Assembly decision, no dividends distributed for the activity years 2016 & 2017 & 2018.



<sup>(1)</sup> The cap in the first legal reserve was reached in 2010.

<sup>(2) 2013</sup> dividend payout ratio was revised to 70% with the BoD decision. This is a decision taken in order to implement the plan to integrate Türk Telekom Group companies and to prepare for potential transactions related to the integration.

<sup>(3) 2019</sup> dividend payout ratio was decided as 25% according to the temporary CMB regulation which capped dividend payout from 2019 earnings to 25%.

<sup>(4) 2020</sup> dividend distribution was made in three installments. Dividend yield was calculated based on the distribution dates.



# Sustainability Strategy and Priorities

#### Customer-oriented

Customer-oriented approach in operations: continuous focus on enriching the customer experience.

**Contribution to Society** 

Offering information technologies, that drive sustainable economic growth and social development.

Confidence Focus - Responsible Business
Undertaking activities in a reliable, honest, legal and ethical manner.

### Climate Change and Environment

Aware of the risks posed by global climate change. Eager to deliver on environmental responsibilities. Increasing focus on solar power plants (SPP).

#### Human-oriented

Applying the principle of 'Makes You Feel Valuable' to all human resources policies, systems and processes by putting employees at the centre.

### Sustainability Organisations & Indexes that We Are Included



S&P Global











### **Our SDG Aligned Targets**

- Reducing carbon emissions by 35%\*
- ► Increasing energy production from solar energy by **60%**
- Supporting our employees' development
- > Serving the sustainable society and providing equal opportunity
- Encouraging women's participation in workforce











<sup>\*</sup> It is aimed to reduce the carbon emissions created during 2020, by 35%.

# Sustainability Studies



### **Environmental** Sustainability

- Products and services with low carbon emissions reduce greenhouse gas emissions
- The first Turkish telecommunications company that participated in CDP (since 2011)
- ISO 14001 Environmental Management System
- E-invoice
- Digital document





### **Energy Efficiency**

- Efficient use of resources with Next Generation City platform
- Use of environmentally friendly air conditioners to reduce greenhouse gas emissions at base stations
- Total power of renewable energy systems increased to 4 MW
- I-REC (Renewable Energy Certificate) for our data centres\*
- Smart Energy Management Platform
- The Group has been allocated 405,8 MWe of installation capacity corresponding to nearly 65% of Türk Telekom's current total electricity consumption; an important milestone for the Group's SPP investment plans





### Water & Energy Management

- **Building Centralisation Project** to reduce water consumption
- Decreased electricity consumption over the years in line with the targets
- ISO50001 Energy Management System Certificate for our data centers\*





Water Consumption

2018 2019 2020 2021 2022



### Waste Management

- Reducing rapid consumption of natural resources with waste management
- · Leaving a livable environment for future generations with the Zero Waste project





<sup>\*</sup> The certificate has been obtained for Türk Telekom's three data centres: Gayrettepe, Ümitköy and Esenyurt.

# Sustainability Values



### Occupational Health and Safety

- Occupational Health and Safety Committees
- ▶ ISO 14001 Environmental Management System Certificate
- ► ISO 45001 Occupational Health and Safety Management System Certificate
- Occupational Health and Safety legislation training for over
   20 thousand employees
- Integrated Management System Policy
- ▶ **ISO 9001** Quality Management System



### **Our Employees**

- ▶ 19% female, 81% male Türk Telekom employee distribution;
  59% female, 41% male Türk Telekom subsidiaries employee distribution
- Freedom of association and right to collective bargaining
- Average hours of training per employee: 35.2
   Education satisfaction: 4.6 out of 5
- Inventor Idea Development System; supporting the participation of women in workforce



### **Information Security**

- Information Security Policy
- Awareness and training on Personal Data Protection Law
- Employee training on data security and privacy
- Information Security Certifications: ISO 27001 & PCI-DSS Certificates



### **Our Suppliers**

- Procurement Policy
- Supplier Performance Evaluation Process
- Safe working conditions
- Compliance with Human Rights Policy



### **Effective Sustainability Management**

- Sustainability Policy incorporating sustainability vision and focus areas
- ► The Sustainability Committee, which consists of 10 members including the CEO (President) and senior executives, reports to the BoD



# Corporate Governance Highlights

- > 9 Board Members, 3 of which are independent
  - Board of Directors Women Membership; aiming to reach target in the next 5 years
- Among companies with the highest score in the category of "Stakeholders" and "Public Disclosure & Transparency"



- > Separate Chairman and CEO
  - Sustainability Committee reporting to the Board of Directors
- Audit Committee composed entirely of Independent Board Members

Only telecom company in the BIST Corporate Governance Index since 2009

### **Corporate Governance Rating**

### Weighted Average

**Board of Directors** 

**Shareholders** 

**Public Disclosure and Transparency** 

**Stakeholders** 







# **Group Companies**



### 5G and beyond nextgeneration telecommunication technologies R&D company and solution provider

- Netsia BB Suite: Next generation broadband access technology for fixed networks
- vRAN (RIC): SDN-Based Radio Access Network technology for LTE and 5G with numerous international patents
- NCA Suite: Network Performance
   Monitoring and Customer Experience
   Management (NPM/CEM) solutions used
   by telecom operators in Türkiye and in the
   world
- ULAK: Türkiye's first and only 4.5G (LTE-A) base station development project
- DEFİNE: Türkiye's first domestic DPI device development project under the roof of OTAK Technology
- Productisation and Commercialisation in R&D activities
- Member of BBF, member of ONF and ONAP with its subsidiary Netsia
- Collaboration with global producers for R&D and solution provision



# Türkiye's leading software developer company & system integrator

- System Integration Solutions
- Fintech Products and Solutions
- IoT Platform and Solutions
- Artificial Intelligence and Big Data Solutions
- RPA (Robotic Process Automation) and RaaS (RPA as a Service)
- Network Management an Monitoring Solutions
- E-business Solutions
- Healthcare Solutions
- Smart City and Smart Store Solutions
- SAP, Business Intelligence, CRM, Project Management Services
- Managed Services and Consultancy Services



# International arm of the Group opening up to the World in wholesale data, voice, SMS and mobile roaming services

- 48 thousand kilometres fibre network covering Central and Eastern Europe, Türkiye and the Middle East
- More than 135 points of presence (PoP) in 24 countries
- Billions of minutes of transit voice traffic annually, more than 700 mobile roaming agreements and over 350 LTE mobile roaming agreements with more than 200 business partners
- Unique value-added solutions
- AMEERS and AMEER2: Routes connecting Western Europe to the Middle East
- SEA-ME-WE-5: Submarine cable system connecting Europe to Africa, the Middle East and Asia
- KAFOS: Submarine cable system extending from Black Sea to Europe
- MEDTÜRK: Submarine cable system connecting Middle East, Türkiye and Europe

# **GSSISTT**

# Customer experience company offering end-to-end omnichannel solutions

- With its competent human resources, 15 years of experience and strong infrastructure, end to end customer experience service 24/7 to customers in different sectors from telecommunications to media, from healthcare to finance, from logistics to ecommerce
- Communication centre solutions
- Digital services and technology solutions
- Customer experience and quality solutions
- Outsource management



# **Group Companies**



### Türkiye's leading and longestablished education technologies provider

- E-education products fo secondary and high school level
- Leading education products: Raunt, SEBİT VCloud and Vitamin Books
- Content and platform provider in eeducation transformation projects in Türkiye and Northern Cyprus



# Corporate venture capital company

- Focus on investments which contribute to the growth of early-stage startups and scalable target ventures in the areas of artificial intelligence, digital solutions, healthcare, and education
- Healthcare: Virasoft, DoctorTurkey and Kidolog
- Education: MentalUP
- Energy: Eltemtek
- Social Media: APPYAP
- Digital Marketing: Earnado
- Artificial Intelligence: Syntonym B2Metric, Optiyol, QuantWiFi, MythAI, Arcanor, Cameralyze



# Payment services and electronic money company

- Value-adding products and services for both customers and the industry with innovative and reliable payment solutions
- CBRT license for payment an electronic Money services
- Strong position in mobile payments with its everexpanding network of merchant members
- Innovative fintech solutions with Pokus
- Growth in other payment services and products (Corporate Bill Payment, Bill Analytics, Virtual POS, Android POS etc.)



# Türk Telekom's BRSA licensed financing company

- Individual and commercial financing compatible with digitalisation-led changing purchasing and payment habits
- Reaching a broad customer base through Türk Telekom's extensive dealer channel, contributing to the growth of the financial sector and increasing access to financing
- Easy and fast fintech experience in addition to financing support for customers' technological needs
- Rapid growth differentiated with focus on customer experience and continuous improvement





# Income Statement

(TL mn)	Q1 '22	Q4 '22	Q1 '23	QoQ Change	YoY Change
Revenues	9,471	15,287	15,253	(0.2)%	61.0%
EBITDA	4,115	5,594	4,781	(14.5)%	16.2%
Margin	43.5%	36.6%	31.3%		
Operating Profit	2,298	3,251	2,117	(34.9)%	(7.9)%
Margin	24.3%	21.3%	13.9%		
Financial Inc. / (Exp.)	(2,008)	(2,276)	(1,730)	(24.0)%	(13.9)%
FX & Hedging Gain / (Loss)	(1,426)	(1,463)	(575)	(60.7)%	(59.6)%
Interest Inc./(Exp.)	(565)	(718)	(892)	24.2%	57.9%
Other Financial Inc./(Exp.)	(17)	(94)	(262)	179.3%	1399.9%
Tax Inc./(Exp.)	270	35	258	634.1%	(4.5)%
Net Income	561	1,011	645	(36.1)%	15.1%
Margin	5.9%	6.6%	4.2%		



# **Balance Sheet**

(TL mn)	31.03.2022	31.12.2022	31.03.2023		
Total Assets	63,565	80,732	88,552		
Cash and Cash Equivalents	8,438	5,125	6,808		
Tangible Assets <sup>1</sup>	19,010	29,964	30,624		
Intangible Assets	14,446	17,774	18,324		
Right of Use Assets	1,602	1,801	1,970		
Other Assets <sup>2</sup>	20,070	26,069	30,826		
Total Equities and Liabilities	63,565	80,732	88,552		
Share Capital	3,260	3,260	3,260		
Reserves, Retained Earnings and Other Equity Items	7,174	16,710	16,779		
Interest Bearing Liabilities <sup>3</sup>	36,488	41,920	50,228		
Bank Borrowings and Bonds	35,062	40,401	48,604		
Lease Liabilities	1,426	1,520	1,624		
Other Liabilities <sup>4</sup>	16,643	18,841	18,285		

<sup>(1)</sup> Tangible assets include property, building or plant and equipment and investment property



<sup>(2)</sup> Major items within other assets are trade receivables, due from related parties, inventories, deferred tax asset, tax assets and other current assets.

<sup>(3)</sup> Includes short-term and long-term borrowings and lease obligations

<sup>(4)</sup> Major items within other liabilities are deferred tax liability, trade payables, provisions, income tax payable, due to related parties, other current liabilities and provisions for employee termination benefits

# Cash Flow Statement

YoY ge Change
% 4.7%
% 135.2%
% 128.3%
93.9%
(33.7)%
30.7%
85.8%
). ).



<sup>(1)</sup> Includes currency translation differences(2) Blocked deposits are included in operating activities rather than net cash position

# Revenue Breakdown

(TL mn)	Q1 '22	Q4 '22	Q1 '23	QoQ Change	YoY Change
Fixed Voice	694	847	932	10.0%	34.2%
Broadband	3,021	4,140	4,400	6.3%	45.7%
Mobile	3,178	4,999	5,537	10.8%	74.2%
TV	115	139	153	10.0%	32.9%
Corporate Data	649	823	1,042	26.6%	60.5%
International Revenues	739	1,022	962	(5.9)%	30.2%
Other <sup>1</sup>	698	1,745	1,434	(17.8)%	105.6%
Eliminations	(22)	(25)	(27)	6.7%	25.4%
Revenue w/o IFRIC	9,072	13,690	14,432	5.4%	59.1%
IFRIC-12	399	1,598	821	(48.6)%	105.7%
Total Revenue	9,471	15,287	15,253	(0.2)%	61.0%



Türk Telekom Değerli Hissettirir

# Opex Breakdown

(TL mn)	Q1 '22	Q4 '22	Q1 '23	QoQ Change	YoY Change
Direct Costs	2,013	3,617	3,252	(10.1)%	61.5%
Interconnection	801	1,033	935	(9.5)%	16.6%
Tax	783	1,209	1,377	14.0%	75.9%
Provisions for Doubtful Receivables	49	60	60	0.3%	21.5%
Cost of Equipment and Technology Sales	212	1,031	564	(45.3)%	166.4%
Other Direct Costs	167	285	316	10.7%	88.6%
Commercial Costs	304	483	446	(7.6)%	46.5%
Other Costs	2,685	4,180	6,047	44.7%	125.2%
Network & Technology	1,027	1,668	1,913	14.7%	86.4%
Personnel	1,663	2,378	3,789	59.3%	127.9%
Other	(4)	133	345	159.2%	n.m.
Sub Total	5,003	8,280	9,745	17.7%	94.8%
IFRIC-12	353	1,414	727	(48.6)%	105.7%
Total OPEX	5,356	9,693	10,472	8.0%	95.5%

# Operational Highlights

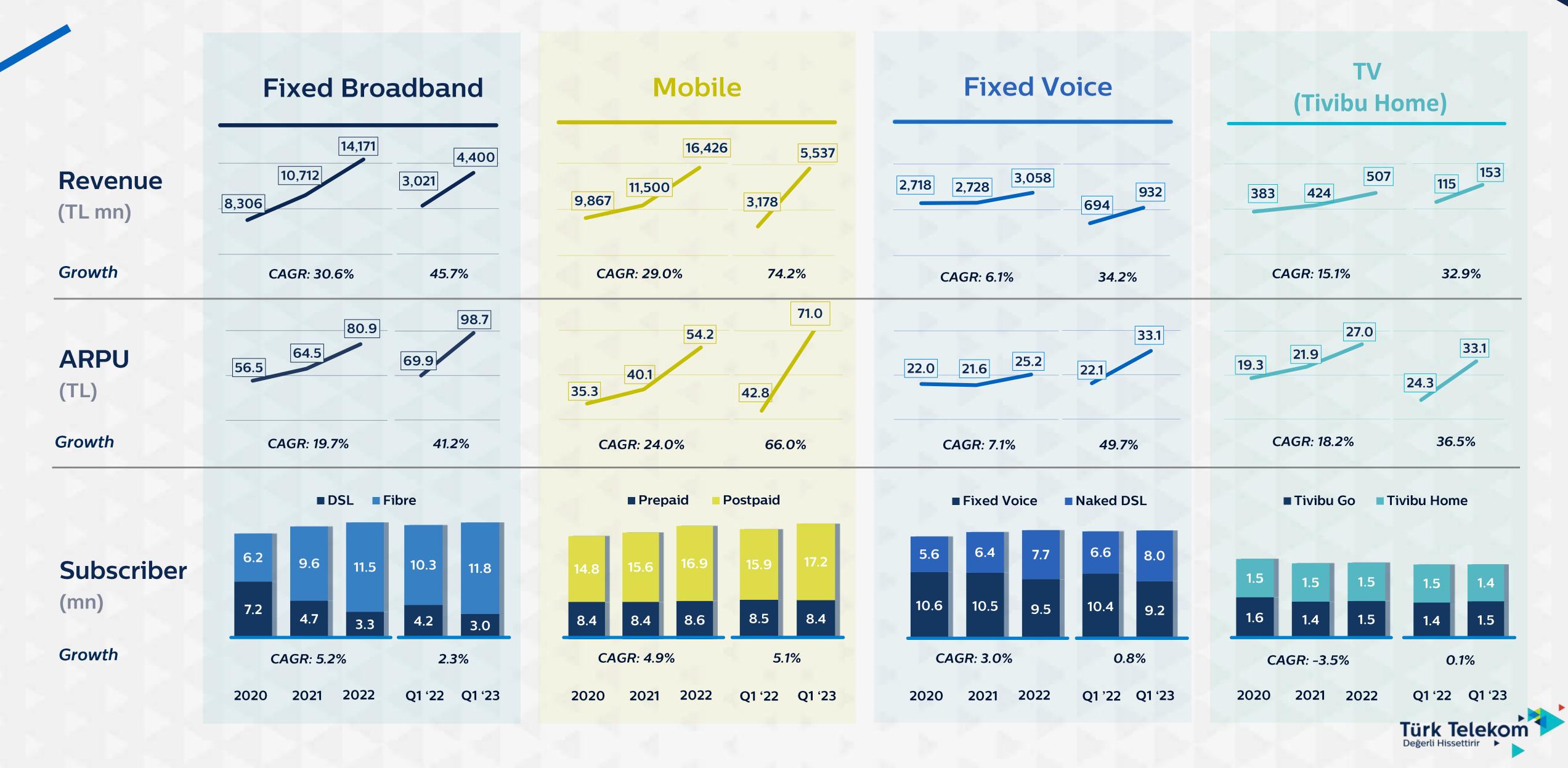
	Q1 '22	Q4 '22	Q1 '23	QoQ Change	YoY Change
Total Access Line (mn)	17.0	17.3	17.2	(0.5)%	0.8%
Fixed Voice Subscribers <sup>1</sup> (mn)	10.4	9.5	9.2	(3.6)%	(11.6)%
Naked Broadband Subscribers (mn)	6.6	7.7	8.0	3.4%	20.4%
Fixed Voice ARPU (TL)	22.1	29.1	33.1	13.8%	49.7%
Broadband Total Subscribers (mn)	14.5	14.8	14.8	(0.2)%	2.3%
Fiber Subscribers (mn)	10.3	11.5	11.8	2.5%	14.7%
FTTH/B Subscribers (mn)	3.0	3.5	3.6	4.0%	23.0%
FTTC Subscribers (mn)	7.3	8.0	8.2	1.9%	11.3%
Broadband ARPU (TL)	69.9	93.2	98.7	5.9%	41.2%
Total Tivibu Subscribers <sup>2</sup> (mn)	2.9	2.9	2.9	0.1%	0.1%
Tivibu Home Subscribers <sup>3</sup> (mn)	1.5	1.5	1.4	(1.1)%	(3.1)%
Tivibu ARPU (TL)	24.3	30.0	33.1	10.3%	36.5%
Mobile Total Subscribers (mn)	24.4	25.5	25.6	0.4%	5.1%
Mobile Postpaid Subscribers (mn)	15.9	16.9	17.2	1.7%	8.3%
Mobile Prepaid Subscribers (mn)	8.5	8.6	8.4	(2.1)%	(0.9)%
Mobile Blended ARPU (TL)	42.8	64.3	<b>7</b> 1.0 s	10.4%	66.0%
Mobile Postpaid ARPU (TL)	50.1	72.3	78.3	8.3%	56.3%
Mobile Prepaid ARPU (TL)	28.2	46.7	54.2	16.1%	92.4%

<sup>(1)</sup> Includes PSTN and WLR Subscribers



<sup>(2)</sup> Includes IPTV, DTH, and Tivibu GO subscribers(3) Includes IPTV and DTH subscribers

# **Business Lines Performance**



# Shareholder Structure

### **Ownership and Corporate Structure**



#### 60% of shares

owned by Türkiye Wealth Fund.



#### 25% of shares

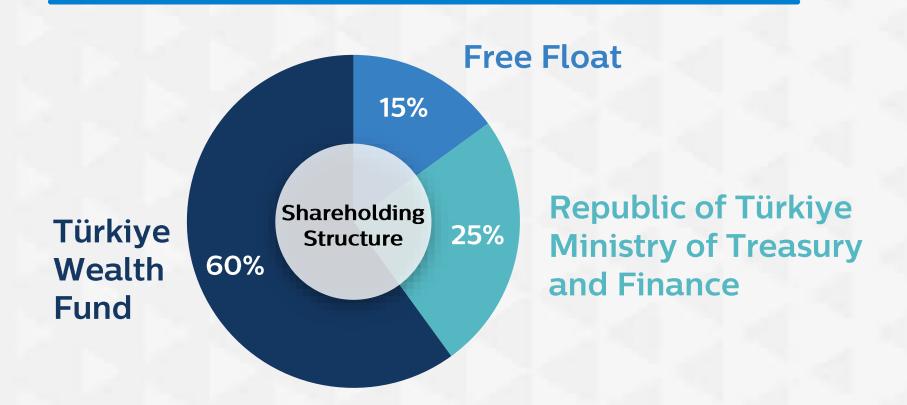
owned by Republic of Türkiye Ministry of Treasury and Finance.

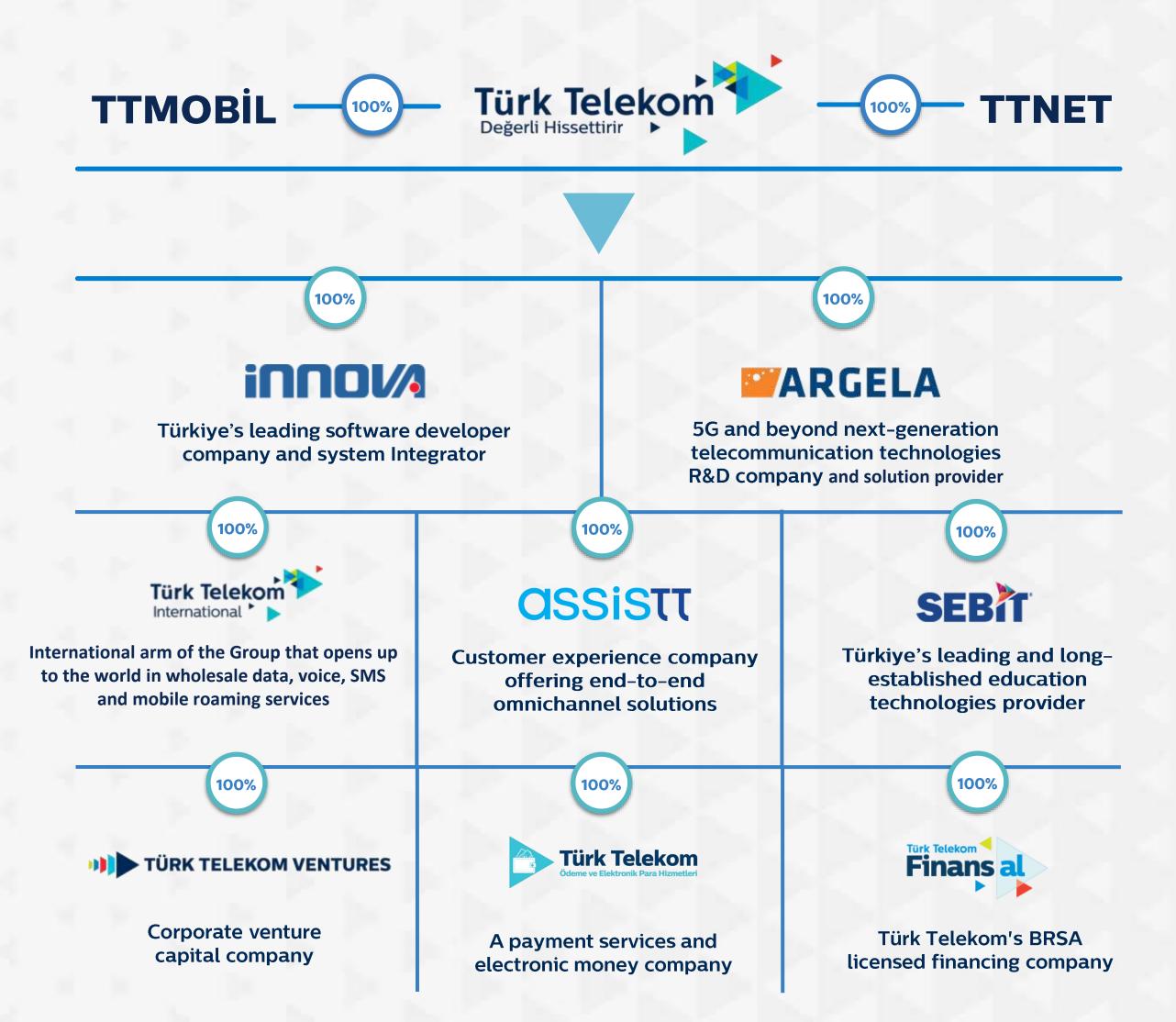


#### 15% of shares

publicly traded on Borsa İstanbul since 2008. (of which 1.68% also owned by Türkiye Wealth Fund)

### **Shareholding Structure**







# Regulatory Actions

#### **April**

• Interconnection rate decrease in Fixed (10%) and Mobile (33%)

#### November

- 3G tender held
- Mobile Number Portability introduced
- New Electronic Communications Law passed

2008

#### **April**

- About 52% reduction in MTRs
- 17% cut in double tandem FTR
- 38% decrease in GSM to GSM retail price cap
- \* TL per minute pricing introduced

#### December

Naked Broadband services started

2010

#### **January**

WLR was introduced

#### **November**

 Deregulation on FTRs on international calls and liberalisation on their pricing

2012

#### July

 Calls over fixed line infrastructure was deregulated. Accordingly, Türk Telekom is no longer designated as having SMP (significant market power) in fixed voice market

2014

#### **April**

LTE Service launch

#### August

 Mobile on-net price floor regulation for TCELL was lifted

#### October

 The deadline to shift Port Transmission Model

2016

#### **January**

 Fair usage quota was lifted

2019

#### **February**

 TT Mobil is once again obligated to adhere to the 'Mobile Price Cap Tariff'

2022





### January

 About 50%-55% reduction in MTRs on SMS

#### March

 Reduction in SCT rate (25% to 5%) on internet services

#### **April**

On-net price floor for TCELL

#### May

- About 29% reduction in MTRs
- MVNO regulation in place

#### July

\* 3G service launch

#### September

- Fixed number portability introduced
- Local call liberalisation



### 2011

#### **April**

- Mobile off-net price cap was increased by 4%
- SMS price cap was decreased by 48%

#### September

 Deregulation on MTRs on international calls and liberalisation on their pricing

#### October

 ICTA's fibre decision: FTTH/B will be excluded from the market analysis process until 25% fibre market share or for 5 years



### 2013

#### March

 Mobile on-net price floor for TCELL formulated by Mobile Termination Rate 1.7x

#### **April**

75% reduction in MTRs on SMS

#### **July**

20% reduction in MTRs

#### **September**

Duct Sharing officially started



### 2015

#### August

LTE tender was held



### 2018

January

 SCT rates for mobile voice, fixed voice, mobile data, and fixed data was unified at 7.5%



### January

2021

 SCT rates for mobile voice, fixed voice, mobile data, and fixed data was unified at 10%

#### June

 Within 3 years from January 2022, mobile interconnection fees will be gradually equalised at 2.10 kurus for all operators



# History

#### 1995

# Separation from Post Office

Türk Telekom separated from the Post Office

### 2004

# Aycell Merger with Aria

Aycell merged with İŞ-TİM's Aria and officially named "Avea İletişim Hizmetleri A.Ş"

### 2006

#### **Avea Share Transaction**

Acquisition of iŞ-TİM's 40.55% stake in Avea, raising total stake in Avea to 81.12%

#### 2010

# Invitel Acquisition

Acquired Pantel
(rebranded as Türk
Telekom International),
the leading wholesale
capacity and data
services provider in
Central and Eastern
Europe to complement
its international carrier
business and
infrastructure

2014

#### **Bond Issuance**

Türk Telekom issued USD 1 bn bond in two tranches of USD 500 mn each, with maturities of 5 and 10 years

#### 2016

# **Brand Unification**

Türk Telekom unified mobile, fixed voice, fixed broadband and TV brands under single "Türk Telekom" brand, while keeping Türk Telekomünikasyon A.Ş., TTNET A.Ş., and Avea İletişim Hizmetleri A.Ş. legal entities intact

#### 1

#### **Bond Issuance**

2019

Türk Telekom successfully completed its USD 500 mn bond offering with 6 year maturity

#### 2022

## Shareholder Change

Share Purchase Agreement between LYY and TWF has been completed. LYY sold its 55% stake in TTKOM to TWF.

#### Establishment of a Consumer Finance Company

Consumer Finance company TT Finansman A.Ş. was established.

#### 2001

# Aycell Established

Türk Telekom's GSM operator, Aycell established (Aycell later named as AVEA after merging with Aria in 2004)

#### 2005

#### **Privatisation**

Privatised through a 55% stake sale to Oger Telecom

#### 2008

# Public Offering

IPO with a listing on the Istanbul Stock Exchange and the sale of 15% stake owned by the Treasury to the public

#### **3G**

3G tender

#### 2013

#### Integration Project Initiated

Integration project towards a customer oriented organisation

#### 2015

#### **Avea Share Transaction**

Avea share transfer completed; Türk Telekom has become the sole owner of Avea İletişim Hizmetleri A.Ş

#### LTE

LTE tender

#### 2018

## **Establishment of CVC**

The Corporate Venture Capital Company was established under "TT Ventures Proje Geliştirme A.Ş."

#### Shareholder Change

55% shares of Türk Telekom transferred to LYY Telekomünikasyon A.Ş. (LYY) from OTAS

#### 2020

#### **Bond Issuance**

Türk Telekom issued the first domestic bond of TL 150 mn with a maturity of 402 days



# Organisational Structure

